

### FINANCIAL HIGHLIGHTS

The following table summarizes the consolidated financial results of the Company:

	For the three months ended			For the six months ended	
(thousands of Canadian dollars - except as indicated)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018	
OPERATIONS	2019	2010	2017	2018	
Operating revenue - continuing operations	46,202	48,203	69,236	71,555	
Net operating income - continuing operations <sup>(1)</sup>	5,348	6,935	8,925	10,790	
Operating margin $(\%)^{(1)}$	11.6	14.4	12.9	15.1	
Net loss from continuing operations	(3,291)	(624)	(7,277)	(3,076)	
Net earnings from discontinued operations	-	7,696	_	2,847	
Net earnings (loss)	(3,291)	7,072	(7,277)	(229)	
OPERATING DATA		<u> </u>	, , ,	, ,	
ClubLink One Membership More Golf					
Canadian full privilege golf members			14,316	15,075	
Championship rounds - Canada <sup>(2)</sup>	346,000	366,000	347,000	368,000	
18-hole equivalent championship golf courses - Canada <sup>(2,3)</sup>			41.5	42.5	
18-hole equivalent managed championship golf courses - Canada			1.0	-	
Championship rounds - U.S. (2)	75,000	69,000	211,000	208,000	
18-hole equivalent championship golf courses - U.S. (2,3)			11.0	11.0	
COMMON SHARE DATA (000)					
Shares outstanding	27,286	27,345	27,286	27,345	
Weighted average shares outstanding	27,286	27,346	27,286	27,346	
PER COMMON SHARE DATA (\$)					
Basic and diluted loss from continuing operations	(0.12)	(0.02)	(0.27)	(0.11)	
Basic and diluted earnings from discontinued operations	-	0.28	-	0.10	
Basic and diluted earnings (loss)	(0.12)	0.26	(0.27)	(0.01)	
Eligible cash dividend	0.02	0.02	0.04	0.04	
FINANCIAL POSITION					
Total assets			714,319	665,514	
Gross borrowings (excluding lease liabilities)			136,018	291,263	
Shareholders' equity			432,693	236,428	
Net book value per share (1)			15.86	8.65	

<sup>(1)</sup> Net operating income, operating margin and net book value per share are not recognized measures under International Financial Reporting Standards ("IFRS"). Management believes that, in addition to net earnings, these measures are useful supplemental information to provide investors with an indication of the Company's performance. Investors should be cautioned, however, that these measures should not be construed as an alternative to net earnings determined in accordance with IFRS as an indicator of the Company's performance or to cash flows from operating, investing and financing activities, as a measure of liquidity and cash flows. TWC's method of calculating these measures is consistent from year to year, but may be different than those used by other companies (see "Management's Discussion and Analysis of Financial Condition and Results of Operations").

(2) Excluding academy courses.
(3) 18-hole equivalent championship golf courses operating during the year ended June 30.

This management's discussion and analysis of financial condition and results of operations ("MD&A") should be read in conjunction with TWC Enterprises Limited's ("TWC" or the "Company", formerly ClubLink Enterprises Limited) audited consolidated financial statements and accompanying notes for the three month and six month periods ended June 30, 2019. This MD&A has been prepared as at August 2, 2019 and all amounts are in Canadian dollars unless otherwise indicated.

In this document, unless otherwise indicated, all financial data are prepared in accordance with International Financial Reporting Standards ("IFRS").

This interim financial quarterly report has been prepared in compliance with IAS 34.

#### FORWARD-LOOKING STATEMENTS

This quarterly report contains certain forward-looking information and statements relating but not limited to, operations, anticipated or prospective financial performance, results of operations, business prospects and strategies of TWC. Forward-looking information typically contains statements with words such as "consider", "anticipate", "believe", "expect", "plan", "intend", "may", "likely", or similar words suggesting future outcomes or statements regarding an outlook, or other expectations, beliefs, plans, objectives, assumptions, intentions or statements about future events or performance. Readers should be aware that these statements are subject to known and unknown risks, uncertainties and other factors that could cause actual results, performance or achievements of TWC to differ materially from those suggested by the forward-looking statements, some of which may be beyond the control of management.

Although TWC believes it has a reasonable basis for making the forecasts or projections included in this MD&A, readers are cautioned not to place undue reliance on such forward-looking information. By its nature, TWC's forward-looking information involves numerous assumptions, inherent risks and uncertainties, both general and specific, that contribute to the possibility that the predictions, forecasts and other forward-looking statements will not occur. These factors include, but are not limited to, availability of credit, weather conditions, the economic environment, environmental regulation and competition.

The above list of important factors affecting forward-looking information is not exhaustive, and reference should be made to the other risks discussed in TWC's filings with Canadian securities regulatory authorities. TWC undertakes no obligation, except as required by law, to update publicly or otherwise any forward-looking information, whether as a result of new information, future events or otherwise, or the above list of factors affecting this information.

#### **NON-IFRS MEASURES**

The Company has prepared the financial information contained in this discussion and analysis in accordance with IFRS. Reference is also made to net operating income, operating margin, cash flow from operations, funds from operations and adjusted funds from operations. The calculations of these measures can be found embedded in the MD&A.

TWC uses non-IFRS measures as a benchmark measurement of our own operating results and as a benchmark relative to our competitors. We consider these non-IFRS measures to be a meaningful supplement to net earnings. We also believe these non-IFRS measures are commonly used by securities analysts, investors and other interested parties to evaluate our financial performance. These measures, which included direct operating expenses and net operating income do not have standardized meaning under IFRS. While these non-IFRS measures have been disclosed herein to permit a more complete comparative analysis of the Company's operating performance and debt servicing ability relative to other companies, readers are cautioned that these non-IFRS measures as reported by TWC may not be comparable in all instances to non-IFRS measures as reported by other companies.

The glossary of financial terms is as follows:

Direct operating expenses = expenses that are directly attributable to the Company's business units and are used by management in the assessment of their performance. These exclude expenses which are attributable to corporate decisions such as impairment.

**Net operating income** = operating revenue - direct operating expenses

**Operating margin** = net operating income/operating revenue

Operating property, plant and equipment expenditures = capital expenditures to maintain existing operations

Expansion property, plant and equipment expenditures = capital expenditures which expand existing operations

### NON-IFRS MEASURES (continued)

Net operating income is an important metric used by management in evaluating the Company's operating performance as it represents the revenue and expense items that can be directly attributable to the specific business unit's ongoing operations. It is not a measure of financial performance under IFRS and should not be considered as an alternative to measures of performance under IFRS. The most directly comparable measure specified under IFRS is net earnings.

#### BUSINESS STRATEGY AND CORPORATE OVERVIEW

TWC operates in the golf operations business segment. Effective July 31, 2018, the rail and port operating business segment was sold. In addition, the corporate operations segment oversees the business segments. Due to the fact that the rail and port operations were divested on July 31, 2018, it is being presented as discontinued operations.

TWC's strategic objective is to grow long-term shareholder value by improving net operating income and operating margins of both underlying businesses. Management has been considering golf club acquisition opportunities in Ontario, Quebec and Florida.

In addition, management is pursuing capital investments which will grow our revenue and create long-term value for our shareholders.

#### **OVERVIEW OF BUSINESS SEGMENTS**

### Golf Club Operations Segment

TWC is engaged in golf club operations under the trademark "ClubLink One Membership More Golf" ("ClubLink"). ClubLink is Canada's largest owner, operator and manager of golf clubs with 53½, 18-hole equivalent championship and 3½, 18-hole equivalent academy courses, at 41 locations in two separate geographical Regions: (a) Ontario/Quebec (including one managed property) and (b) Florida.

ClubLink's golf clubs are strategically organized in clusters that are located in densely populated metropolitan areas and resort destinations frequented by those who live and work in these areas. By operating in Regions, ClubLink is able to offer golfers in their Region a wide variety of unique membership, daily fee, corporate event and resort opportunities. ClubLink is also able to obtain the benefit of operating synergies to maximize revenue and achieve economies of scale to reduce costs.

Revenue at all golf club properties is enhanced by cross-marketing, as the demographics of target markets for each are substantially similar. Revenue is further improved by TravelLink, corporate golf events, business meetings and social events that utilize golf capacity and related facilities at times that are not in high demand by ClubLink's members.

Member and Hybrid Golf Club revenue is maximized by the sale of flexible personal and corporate memberships that offer reciprocal playing privileges at ClubLink golf clubs and, on payment of an additional fee, inter-regional play within ClubLink through the TravelLink program and ClubCorp Holdings Inc. golf clubs.

Daily fee golf club revenue is maximized through unique and innovative marketing programs in conjunction with dynamic pricing.

The TravelLink program offers two levels that allow ClubLink members inter-regional access. The first level (Basic TravelLink), a free membership benefit, provides ClubLink members inter-regional access with preferred green fee pricing. Level 2 (TravelLink 2nd Home Club) is optional and provides ClubLink members with the ability to elect a second Home Club in another region for an annual fee, and allows members to receive all the benefits of a Home Club Member (access to prime tee times, practice facilities, member events).

In recent years, ClubLink has been focusing on providing enhanced value for its memberships as well as cultivating a family-type atmosphere at its golf clubs.

ClubLink also has annual membership programs, which are unique to each Region. These product offerings include Players Card and Players Club in the Ontario/Quebec Region; as well as the ClubLink Card in the Florida Region. While traditional full privilege golf members have been declining, ClubLink has been focusing on these supplemental categories to replace annual dues revenue.

#### OVERVIEW OF BUSINESS SEGMENTS (continued)

### Golf Club Operations Segment (continued)

#### (a) Ontario/Quebec

ClubLink's Ontario/Quebec Region is organized into two clusters: the major metropolitan areas of Southern Ontario and Muskoka, Ontario's premier resort area, extending from London to Huntsville to Pickering, with a particularly strong presence in the Greater Toronto Area; and Quebec/Eastern Ontario, extending from the National Capital Region to Montreal, including Mont-Tremblant, Quebec's premier resort area.

In 2019, ClubLink is operating 26 Ontario/Quebec Region Member Golf Clubs in three categories as follows:

Prestige: Greystone, King Valley, RattleSnake Point

Platinum: Blue Springs, DiamondBack, Eagle Creek, Emerald Hills, Glencairn, Grandview, Heron Point, Islesmere,

Kanata, King's Riding, Lake Joseph, Le Maître, Rocky Crest, Wyndance

Gold: Caledon Woods, Country Club, Eagle Ridge, Glendale, Greenhills, GreyHawk, Hautes Plaines, National

Pines, Station Creek

In 2019, ClubLink is managing one golf club as follows:

Club de Golf Le Fontainebleau was sold to Club de Golf Rosemère on December 14, 2018 and changed its name to Club de Golf Rosemère. ClubLink retains a management fee arrangement of Fontainebleau.

In 2019, ClubLink is operating six Ontario/Quebec Region Hybrid Golf Clubs in three categories as follows:

Hybrid – Prestige: Glen Abbey

Cherry Downs, The Club at Bond Head, Val des Lacs Hybrid – Gold:

Hybrid – Silver: Bethesda Grange, Hidden Lake

Hybrid Golf Clubs are available for daily fee (public) play, reciprocal access by other ClubLink Members and provide a home club for Members with reciprocal access to the ClubLink system.

In 2019, ClubLink is operating two Ontario/Quebec Region Daily Fee Golf Clubs as follows:

Daily Fee: Grandview Inn, Rolling Hills

In 2019, ClubLink has approximately 400 Players Card memberships. Players Card annual memberships allow golfers unlimited access to Rolling Hills during spring and fall shoulder seasons in addition to twilight golf during the summer season. A fixed number of rounds certificates are also included with each Players Card.

In 2019, ClubLink has approximately 3,000 Players Club memberships. The Players Club memberships have varying degrees of access to ClubLink's daily fee golf clubs at different price points.

Players Card and Players Club member databases also provide ClubLink an opportunity to cultivate these relationships into a full privilege golf membership.

ClubLink owns sufficient land to develop an additional 18 holes at Cherry Downs Golf Club in Pickering, Grandview Golf Club in Muskoka and Rocky Crest Golf Club in Muskoka.

In 2019, ClubLink is operating The Lake Joseph Club, Rocky Crest Resort and Sherwood Inn.

The Lake Joseph Club and Rocky Crest Resort operate seasonally from May to October while Sherwood Inn is available during the off season for group and weekend bookings.

ClubLink's remaining Muskoka land holdings, excluding golf course development sites, include zoned and serviced land that are capable of supporting a substantial number of resort rooms/villas, conference facilities and residential homes.

#### OVERVIEW OF BUSINESS SEGMENTS (continued)

### Golf Club Operations Segment (continued)

#### (b) United States

ClubLink's Florida Region includes eleven 18-hole equivalent championship golf courses.

In 2019, ClubLink is operating eight Florida Region Golf Clubs in six categories as follows:

Hybrid - Prestige: TPC Eagle Trace Hybrid – Platinum: Club Renaissance

Gold: Scepter

Hybrid – Gold: Woodlands Hybrid - Silver: Sandpiper

Daily Fee: Heron Bay, Palm Aire (Cypress/Oaks), Palm Aire (Palms)

Heron Bay is seasonally operated and is typically closed for the majority of the summer.

ClubLink has been actively selling ClubLink Card Holder annual memberships in the southeast Florida marketplace. ClubLink Card Holder members have the ability to book preferred tee times at discounted green fees.

### Rail and Port Operations Segment

TWC was previously engaged in rail and port operations based in Skagway, Alaska which operate under the trade name White Pass & Yukon Route ("White Pass"). The railway stretches approximately 110 kilometres (67.5 miles) from Skagway, Alaska to Carcross, Yukon. In addition, White Pass operates three docks, primarily for cruise ships. White Pass was divested on July 31, 2018.

On June 6, 2018, TWC announced that it entered into a purchase and sale agreement to sell the White Pass rail and port operations to a joint venture for proceeds of US\$290,000,000. Closing on July 31, 2018, the transaction represented a sale of the complete operations of White Pass. Consequently, this segment is being presented as discontinued operations in the financial statements.

#### Corporate Operations Segment

TWC's objective at the corporate level is to identify opportunities to generate incremental returns and cash flow. Historically, the nature of these investments included debt and equity instruments in both public and private organizations. Currently, management is focused on improving the returns of the existing operating business segments.

### SUMMARY OF CANADIAN/US EXCHANGE RATES USED FOR TRANSLATION PURPOSES

The following exchange rates translate one US dollar into the Canadian dollar equivalent.

	June 30,	December 31,	June 30,
	2019	2018	2018
Balance Sheet	1.3087	1.3642	1.3168
Statement of Earnings - First Quarter	1.3292	N/A	1.2648
Statement of Earnings - Second Quarter	1.3375	N/A	1.2912

### THREE MONTH CONSOLIDATED OPERATING HIGHLIGHTS

The table below sets forth selected financial data relating to the Company's three month periods ended June 30, 2019 and June 30, 2018. This financial data is derived from the Company's unaudited consolidated financial statements, which are prepared in accordance with IFRS.

	For	For the three months ended				
	June 30,	June 30,	% Change			
(thousands of Canadian dollars - except as indicated)	2019	2018	2019/2018			
OPERATING REVENUE	\$ 46,202	\$ 48,203	(4.2%)			
DIRECT OPERATING EXPENSES	40,854	41,268	(1.0%)			
NET OPERATING INCOME	5,348	6,935	(22.9%)			
Operating margin (%)	11.6%	14.4%	(19.4%)			
Amortization of membership fees	1,306	1,684	(22.4%)			
Depreciation and amortization	(5,085)	(4,038)	25.9%			
Land lease rent	-	(1,093)	N/A			
Interest, net and investment income	(1,435)	(3,781)	(62.0%)			
Other items	(3,686)	(269)	N/A			
Income taxes	261	(62)	N/A			
NET LOSS FROM CONTINUING OPERATIONS	(3,291)	(624)	(427.4%)			
NET EARNINGS FROM DISCONTINUED OPERATIONS	-	7,696	N/A			
NET EARNINGS (LOSS)	\$ (3,291)	\$ 7,072	N/A			
BASIC AND DILUTED LOSS PER SHARE FROM CONTINUING OPERATIONS	\$ (0.12)	\$ (0.02)	(500.0%)			
BASIC AND DILUTED EARNINGS PER SHARE FROM DISCONTINUED OPERATIONS	-	0.28	N/A			
BASIC AND DILUTED EARNINGS (LOSS) PER SHARE	\$ (0.12)	\$ 0.26	N/A			

### THREE MONTH CONSOLIDATED OPERATING HIGHLIGHTS (continued)

On June 6, 2018, TWC announced that it entered into a purchase and sale agreement to sell the White Pass rail and port operations to a joint venture for proceeds of US\$290,000,000. Closing on July 31, 2018, the transaction represented a sale of the complete operations of White Pass. Consequently, this segment is being presented as discontinued operations in the financial statements.

On December 14, 2018, the Company sold Club de Golf Le Fontainebleau to the shareholders of Club de Golf Rosemère for net proceeds of \$8,589,000. ClubLink retains a management fee arrangement of Fontainebleau. This sale has resulted in a decrease of 458 members and a decrease in net operating income for the Canadian golf operations segment year over year.

As of January 1, 2019, the Company adopted IFRS 16, Leases. As part of this guidance, land lease rent for operating leases will no longer be expensed directly. Instead, these leases are set up on the balance sheet and right-of-use depreciation expense and interest expense is reflected instead.

Consolidated operating revenue decreased 4.2% to \$46,202,000 for the three month period ended June 30, 2019 from \$48,203,000 in 2018 due to poor, wet weather in Ontario and Quebec which impacted the Canadian golf results for the second quarter.

Direct operating expenses decreased 1.0% to \$40,854,000 for the three month period ended June 30, 2019 from \$41,268,000 in 2018.

Net operating income decreased 22.9% to \$5,348,000 for the three month period ended June 30, 2019 from \$6,935,000 in 2018 due to the decline in operating revenue.

Amortization of membership fees decreased 22.4% to \$1,306,000 from \$1,684,000 in 2018.

Interest, net and investment income decreased 62.0% to an expense of \$1,435,000 for the three month period ended June 30, 2019 from \$3,781,000 in 2018 due to interest income earned on funds from the sale of White Pass and a decrease in borrowings.

Other items have changed to a loss of \$3,686,000 for the three month period ended June 30, 2019 from \$269,000 in 2018 due to an unrealized loss recorded on the market value of the Company's investment in Carnival plc in the amount of \$2,766,000.

Net loss changed to \$3,291,000 for the three month period ended June 30, 2019 from earnings of \$7,072,000 in 2018 due to the disposition of White Pass. Basic and diluted loss per share changed to 12 cents per share in 2019, compared to basic and diluted earnings per share of 26 cents in 2018.

### SIX MONTH CONSOLIDATED OPERATING HIGHLIGHTS

The table below sets forth selected financial data relating to the Company's six month periods ended June 30, 2019 and June 30, 2018. This financial data is derived from the Company's unaudited interim consolidated financial statements, which are prepared in accordance with IFRS.

	For the six months ended				
	June 30,	June 30,			
(thousands of Canadian dollars - except as indicated)	2019	2018	% Change		
OPERATING REVENUE	\$ 69,236	\$ 71,555	(3.2%)		
DIRECT OPERATING EXPENSES	60,311	60,765	(0.7%)		
NET OPERATING INCOME	8,925	10,790	(17.3%)		
Operating margin (%)	12.9%	15.1%	(14.6%)		
Amortization of membership fees	2,553	3,338	(23.5%)		
Depreciation and amortization	(10,184)	(8,113)	25.5%		
Land lease rent	-	(2,195)	N/A		
Interest, net and investment income	(2,809)	(7,508)	(62.6%)		
Other items	(7,951)	(64)	N/A		
Income taxes	2,189	676	223.8%		
NET LOSS FROM CONTINUING OPERATIONS	(7,277)	(3,076)	(136.6%)		
NET EARNINGS FROM DISCONTINUED OPERATIONS	-	2,847	N/A		
NET EARNINGS (LOSS)	\$ (7,277)	\$ (229)	N/A		
BASIC AND DILUTED LOSS PER SHARE					
FROM CONTINUING OPERATIONS	\$ (0.27)	\$ (0.11)	(145.5%)		
BASIC AND DILUTED EARNINGS PER SHARE					
FROM DISCONTINUED OPERATIONS	-	0.10	N/A		
BASIC AND DILUTED EARNINGS (LOSS) PER SHARE	\$ (0.27)	\$ (0.01)	N/A		

### RESULTS OF OPERATIONS BY BUSINESS SEGMENT

The results of operations by business segment should be read in conjunction with the segmented information contained in note 17 of the unaudited consolidated financial statements for the period ended June 30, 2019.

	For the six months ended			
	June 30,	June 30,		
(thousands of Canadian dollars)	2019	2018	% Change	
Operating revenue by segment				
Canadian golf club operations	\$ 54,996	\$ 58,463	(5.9%)	
US golf club operations	14,240	13,092	8.8%	
Operating revenue from continuing operations	69,236	71,555	(3.2%)	
Operating revenue from discontinued operations	-	21,550	N/A	
Operating revenue	\$ 69,236	\$ 93,105	(25.6%)	
Net operating income by segment				
Canadian golf club operations	\$ 8,322	\$ 10,965	(24.1%)	
US golf club operations	2,337	1,357	72.2%	
Corporate operations	(1,734)	(1,532)	(13.2%)	
Net operating revenue from continuing operations	8,925	10,790	(17.3%)	
Net operating revenue from discontinued operations	-	8,595	N/A	
Net operating income	\$ 8,925	\$ 19,385	(54.0%)	

Capital expenditures are summarized as follows:

	For the		
(thousands of Canadian dollars)	June 30, 2019	June 30, 2018	
Operating capital			
Canadian golf club operations	\$ 3,351	\$ 3,484	
US golf club operations	50	313	
Rail and port operations	-	2,185	
	3,401	5,982	
Expansion capital			
Canadian golf club operations	915	764	
Rail and port operations	-	6,001	
	915	6,765	
Total capital expenditures	\$ 4,316	\$ 12,747	

### RESULTS OF OPERATIONS BY BUSINESS SEGMENT (continued)

### Review of Canadian Golf Club Operations for the Period Ended June 30, 2019

### Summary of Canadian Golf Club Operations

	For the six months ended		
(statistics)	June 30, 2019	June 30, 2018	% Change
18-hole equivalent championship golf courses	41.5	42.5	(2.4%)
18-hole equivalent managed championship golf courses	1	-	N/A
Championship golf rounds	347,000	368,000	(5.7%)

	For the six	For the six months ended				
(thousands of Canadian dollars)	June 30, 2019	June 30, 2018	% Change			
Operating revenue	\$ 54,996	\$ 58,463	(5.9%)			
Direct operating expenses	46,674	47,498	(1.7%)			
Net operating income	8,322	10,965	(24.1%)			
Amortization of membership fees	2,377	3,180	(25.3%)			
Depreciation and amortization	(9,248)	(6,928)	33.5%			
Land lease rent	-	(2,195)	N/A			
Other items	190	(233)	N/A			
Segment loss before interest and income taxes	\$ 1,641	\$ 4,789	(65.7%)			
Operating margin %	15.1%	18.8%	(19.7%)			

#### Canadian Golf Club Operating Revenue

Canadian golf club operating revenue is recorded as follows:

	For the six months ended			
(thousands of Canadian dollars)	June 30, 2019	June 30, 2018	% Change	
Annual dues	\$ 24,439	\$ 25,751	(5.1%)	
Corporate events, guest fees and cart rentals	11,645	12,496	(6.8%)	
Food and beverage	13,579	14,672	(7.4%)	
Merchandise, rooms and other	5,333	5,544	(3.8%)	
Total operating revenue	\$ 54,996	\$ 58,463	(5.9%)	

On December 14, 2018, the Company sold Club de Golf Le Fontainebleau to the shareholders of Club de Golf Rosemère for net proceeds of \$8,589,000. ClubLink will retain a management fee arrangement of Fontainebleau. This sale has resulted in a decrease of 458 members and a decrease in net operating income for the Canadian golf operations segment on a year over year basis.

### RESULTS OF OPERATIONS BY BUSINESS SEGMENT (continued)

### Review of Canadian Golf Club Operations for the Period Ended June 30, 2019 (continued)

#### Canadian Golf Club Direct Operating Expenses

Canadian golf club direct operating expenses are recorded as follows:

For the six months ended June 30, June 30, (thousands of Canadian dollars) 2019 2018 % Change Cost of sales 6,726 7,234 (7.0%)(0.5%)Labour and employee benefits 25,112 25,229 Utilities 3,032 2,821 7.5% Selling, general and administrative 1,918 1,837 4.4% (9.9%)Property taxes 1,423 1,580 Insurance 839 861 (2.6%)Repairs and maintenance 1,746 1,851 (5.7%)Fertilizers and pest control products 639 (31.8%)937 Fuel and oil 382 458 (16.6%)4,690 3.6% Other operating expenses 4,857 Total direct operating expenses \$ 46,674 \$ 47,498 (1.7%)

### Canadian Membership Fees

Full privilege golf members decreased 5.0% to 14,316 on June 30, 2019 from 15,075 on June 30, 2018 due to the sale of 458 former Fontainebleau members as part of the sale of the property.

Changes in full privilege golf members and future membership fee instalments are as follows:

	Six m	onths ended	Year ended			Six months ended	
	Jun	e 30, 2019	December 31, 2018		June 30, 2018		
		Future		Future		Future	
	Golf	Membership	Golf	Membership	Golf		embership
(thousands of Canadian dollars)	Members	Fee Instalments	Members	Fee Instalments	Members	Fee In	stalments
Balance, beginning of period	14,602	\$ 21,967	14,991	\$ 24,100	14,991	\$	24,100
Sales to new members	653	2,588	1,399	4,908	847		2,275
Reinstated members	135	149	205	329	136		265
Transfer and upgrade fees from existing members	-	130	-	325	-		163
Resignations and terminations	(1,074)	(1,901)	(1,535)	(3,765)	(899)		(2,142)
Sale of Club de Golf Le Fontainebleau	-	-	(458)	(487)	-		-
Instalments received in cash	-	(628)	-	(3,443)	-		(1,106)
Balance, end of period (Full Privilege)	14,316	\$ 22,305	14,602	\$ 21,967	15,075	\$	23,555

In general, golf members are becoming more transient between member golf clubs since there is less membership fees being charged per member by both ClubLink and our competitors. This has translated into both more sales and more resignations.

### RESULTS OF OPERATIONS BY BUSINESS SEGMENT (continued)

### Review of US Golf Club Operations for the Period Ended June 30, 2019

### Summary of US Golf Club Operations

	For the six months ended			
	June 30,	June 30,		
(statistics)	2019	2018	% Change	
18-hole equivalent championship golf courses	11.0	11.0	-	
Championship golf rounds	211,000	208,000	1.4%	
	For the six months ended			
(thousands of dollars)	June 30, 2019	June 30, 2018	% Change	
Operating revenue	\$ 10,691	\$ 10,285	3.9%	
Direct operating expenses	8,933	9,201	(2.9%)	
Net operating income	1,758	1,084	62.2%	
Amortization of membership fees	132	124	6.5%	
Depreciation and amortization	(702)	(927)	(24.3%)	
Other items	128	167	(23.4%)	
Segment earnings before interest and income taxes (US dollars)	1,316	448	193.8%	
Exchange	389	51	N/A	
Segment earnings before interest and income taxes (Cdn dollars)	\$ 1,705	\$ 499	241.7%	

### Review of Corporate Items for the Period Ended June 30, 2019

#### Interest, Net and Investment Income

Interest, net and investment income decreased 62.6% to an expense of \$2,809,000 for the six month period ended June 30, 2019 from \$7,508,000 in 2018 due to interest income earned on funds from the sale of White Pass and a decrease in borrowings.

#### Other Items

Other items consists of the following loss (income) items:

other items consists of the following loss (income) items.	For the six months ended			ıs ended
		June 30,	J	une 30,
(thousands of Canadian dollars)		2019		2018
Gain on property, plant and equipment	\$	(295)	\$	(282)
Insurance claims (proceeds)		(466)		555
Foreign exchange loss		5,979		-
Unrealized loss on shares held for trading		2,742		-
Other		(9)		(209)
Other items	\$	7,951	\$	64

#### FINANCIAL CONDITION

#### Assets

Total assets increased 1.6% to \$714,319,000 at June 30, 2019 from \$703,076,000 at December 31, 2018. This compares to \$665,514,000 at June 30, 2018.

#### Liabilities

Total liabilities increased 5.3% to \$281,626,000 at June 30, 2019 from \$264,495,000 at December 31, 2018. This compares to \$429,086,000 at June 30, 2018.

### Shareholders' Equity

Consolidated shareholders' equity at June 30, 2019 totaled \$432,693,000 or \$15.86 per share, compared to \$435,686,000 or \$15.97 per share at December 31, 2018 and \$236,428,000 or \$8.65 per share at June 30, 2018. The increase from June 30, 2018 is due to the gain on the sale of White Pass reflected for December 31, 2018. The number of common shares outstanding remained at 27,286,052 shares as at June 30, 2019 compared to December 31, 2018.

The following is a summary of the common share activity:

	For the six months ended				
(number of shares)	June 30, 2019	June 30, 2018			
Balance, beginning of period	27,286,052	27,345,540			
Other	-	(1)			
Shares issued/cancelled	-	(500)			
Balance, end of period	27,286,052	27,345,039			

The company has recorded a negative adjustment to its accumulated other comprehensive earnings account of \$817,000 due to the translation of one US dollar into 1.3087 Canadian dollars at June 30, 2019 compared to 1.3642 at December 31, 2018. This change has a corresponding impact of the assets and liabilities having a base currency of US dollars.

### LIQUIDITY AND CAPITAL RESOURCES

TWC's objective is to ensure that capital resources are readily available to meet obligations as they become due, to complete its approved capital expenditure program and to take advantage of attractive acquisitions as they arise. TWC's capital availability and demonstrated ability to execute transactions give it a competitive advantage in corporate development opportunities.

A summarized statement of cash flows is as follows:

	For the six months ended					
	June 30,	June 30,				
(thousands of Canadian dollars)	2019	2018				
Cash provided by operating activities	\$ 51,360	\$ 25,602				
Operating property, plant and equipment expenditures	(3,401)	(5,982)				
Expansion property, plant and equipment expenditures	(915)	(6,765)				
Mortgages and loans receivable	6,527	3				
Revolving borrowings	(20,689)	(2,041)				
Non-revolving borrowings – amortization payments	(9,147)	(9,683)				
Lease liabilities	(2,568)	(3,231)				
Cash dividends	(1,092)	(1,094)				
Other long term assets	(111)	3,920				
Other	685	79				
Net change in cash during the period	20,649	808				
Cash, beginning of period	137,207	848				
Cash, end of period	\$ 157,856	\$ 1,656				

The analysis of TWC's liquidity is as follows:

(thousands of Canadian dollars)	as at J	ability une 30, )19	as at Dec	lability cember 31, 018	Availabilty as at June 30, 2018			
	Maximum	Available	Maximum	Available	Maximum	Available		
Cash and cash equivalents (CDN)	\$ 104,682	\$ 104,682	\$ 389	\$ 389	\$ 1,365	\$ 1,365		
Cash and cash equivalents (USD)	53,174	53,174	136,818	136,818	291	291		
Revolving line of credit (US Golf)	9,815	9,815	10,232	10,232	13,168	-		
Revolving line of credit (corporate)	50,000	48,982	50,000	28,293	70,000	28,005		
Revolving line of credit (rail)	N/A	N/A	N/A	N/A	33,763	7,306		
Related party revolving line of credit	50,000	50,000	50,000	50,000	50,000	18,884		
	\$ 267,671	\$ 266,653	\$ 247,439	\$ 225,732	\$ 168,587	\$ 55,851		

As part of the White Pass transaction, sale proceeds were received in US funds. On the date of the sale, July 31, 2018, the exchange rate was 1.3017. On March 8, 2019, \$90,000,000 US of the proceeds were converted to Canadian at a rate of 1.3430, resulting in a realized foreign exchange gain of \$3,717,000. On April 24, 2019, a further \$20,000,000 US of the proceeds were converted to Canadian at a rate of 1.3430, resulting in a realized foreign exchange gain of \$826,000, for a total of \$4,543,000.

### LIQUIDITY AND CAPITAL RESOURCES (continued)

Funds will be used during 2019 for operating capital expenditures, expansion capital expenditures and to pay debt obligations as they become due.

Liquidity risk arises from general funding needs and in the management of assets, liabilities and optimal capital structure. TWC manages liquidity risk to maintain sufficient liquid financial resources to meet its commitments and obligations in the most costeffective manner possible.

Based on TWC's financial position at June 30, 2019, and projected future earnings, management expects to be able to fund its working capital requirements, and meet its other obligations including debt repayments.

The following is an analysis of the Company's net borrowings and their characteristics on June 30, 2019 compared to December 31,

(thousands of Canadian dollars)	Interest Rate June 30, 2019	Interest Rate December 31, 2018	Total Indebtedness June 30, 2019	Total Indebtedness December 31, 2018	Average Term to Maturity (Yrs) June 30, 2019	Average Term to Maturity (Yrs) December 31, 2018
Non-revolving	8.00%	8.00%	\$ 11,462	\$ 11,812	10.25	10.75
Exchange	-	-	3,538	4,302	-	-
Subtotal US borrowings	8.00%	8.00%	15,000	16,114		
Revolving (corporate)	4.08%	4.08%	-	20,689	1.25	1.75
Non-revolving	<b>7.06</b> %	7.07%	121,018	129,696	6.03	6.49
Subtotal CDN borrowings	7.06%	6.66%	121,018	150,385		
Gross borrowings	7.16%	6.79%	\$ 136,018	\$ 166,499	-	

None of the above non-revolving mortgages have any prepayment options without a corresponding yield maintenance payment.

TWC's consolidated borrowings include revolving lines of credit and non-revolving mortgages. The following table illustrates future maturities and amortization payments of consolidated borrowings for the next five years and thereafter as at June 30, 2019:

(thousands of Canadian dollars)	Revolving Maturities	Mortgage Payments	Total Borrowings
Balance of 2019	\$ -	\$ 9,466	\$ 9,466
2020	-	19,979	19,979
2021	-	21,458	21,458
2022	-	21,734	21,734
2023	-	20,496	20,496
2024 and thereafter	-	42,885	42,885
	\$ -	\$ 136,018	\$ 136,018

### LIQUIDITY AND CAPITAL RESOURCES (continued)

### **Operating Activities**

Cash provided by operating activities were \$51,360,000 in 2019 compared to \$25,602,000 in 2018.

#### Investing Activities

Cash used in investing activities were \$4,006,000 in 2019 compared to \$8,520,000 in 2018 due to the decrease in capital needs originating from White Pass.

#### Financing Activities

Financing activities repayments were \$26,969,000 in 2019 compared to \$16,059,000 in 2018.

#### RELATED PARTY TRANSACTIONS

The immediate parent and controlling party of the Company is Paros Enterprises Limited ("Paros") and its parents – S.N.A. Management Limited. These companies are privately-owned companies whose shareholder is the Chairman, President and Chief Executive Officer of the Company – K. (Rai) Sahi.

K. (Rai) Sahi, the Chairman, President and Chief Executive Officer of the Company is also the controlling shareholder of Morguard Corporation ("Morguard").

The Company has provided an unsecured revolving demand credit facility to Morguard in the amount of \$50,000,000 (June 30, 2018 - \$30,000,000), with no fixed maturity date. Morguard has provided an unsecured revolving demand credit facility to TWC in the amount of \$50,000,000 with no fixed maturity date. These facilities bear interest on a basis consistent with the entity's borrowing costs. As at December 31, 2018, the total loan receivable from Morguard outstanding on this facility was \$47,809,000, and net interest income earned amounted to \$269,000. Net interest receivable at December 31, 2018 was \$28,000. As at June 30, 2019, the total loan receivable from Morguard outstanding on this facility was \$38,170,000 (June 30, 2018 - \$31,116,000 loan payable), and net interest income earned amounted to \$800,000 (June 30, 2018 - \$147,000 interest incurred) for the six month period. Net interest receivable at June 30, 2019 was \$385,000 (June 30, 2018 - \$46,000 payable). For the three months ended June 30, 2019, net interest income earned amounted to \$397,000 (three months ended June 30, 2018 - \$67,000 interest incurred).

The Company has provided an unsecured revolving demand credit facility to Paros in the amount of \$5,000,000, with no fixed maturity date. Paros has provided an unsecured revolving demand credit facility to TWC in the amount of \$5,000,000 with no fixed maturity date. These facilities bear interest at prime plus 1%. During 2019 and 2018, there were no advances or repayments under this facility.

The purpose of these credit facilities is to allow each of the above entities to manage its financing activities in the most effective manner.

The Company receives managerial and consulting services from Morguard. The Company paid a management fee of \$348,000 for the six month period ended June 30, 2019 (June 30, 2018 - \$120,000), under a contractual agreement, which is included in operating expenses. For the three months ended June 30, 2019, the Company paid a management fee of \$174,000 (three months ended June 30, 2018 – \$60,000). Morguard also provides back-office services to ClubLink US Corporation. The Company paid a management fee of US\$230,000 (CDN\$307,000) for the six month period ended June 30, 2019 (June 30, 2018 - US\$230,000; CDN\$293,000) under a contractual agreement, which is included in direct operating expenses. For the three months ended June 30, 2019, the Company paid US\$115,000 (CDN\$154,000) in management fees (three months ended June 30, 2018 – US\$115,000; CDN\$148,000).

A total of US\$26,000 of rental revenue was earned by TWC for the six month period ended June 30, 2019 (June 30, 2018 - US\$26,000) from Morguard relating to a shared office facility in Florida. For the three months ended June 30, 2019, rental revenue earned was US\$13,000 (for the three months ended June 30, 2018 – US\$13,000).

All related party transactions were made in the ordinary course of business and on substantially the same terms including interest rates and security as for comparable transactions with parties of a similar standing.

### SUMMARY OF FINANCIAL RESULTS BY QUARTER

The table below sets forth selected financial data for the most recent nine quarters ending June 30, 2019. The financial data is derived from the Company's unaudited interim financial statements, which are prepared in accordance with IFRS as follows:

(thousands of Canadian dollars	, 20	19		2	018		2017	2017		
except per share amounts)	Jun. 30	Mar. 31	Dec. 31	Sep. 30	Jun. 30	Mar. 31	Dec. 31	Sep. 30	Jun. 30	
Total assets	\$ 714,319	\$ 727,366	\$ 703,076	\$ 706,172	\$ 665,514	\$ 649,279	\$ 630,054	\$ 680,979\$	702,854	
Operating revenue (a)	46,202	23,034	29,035	65,351	48,203	23,352	28,168	63,818	47,815	
Net operating income (a)	5,348	3,577	3,476	14,763	6,935	3,855	3,055	15,981	6,824	
Operating margin (%)	11.6	15.5	12.0	22.6	14.4	16.5	10.7	25.2	14.3	
Net earnings (loss)	(3,291)	(3,986)	3,090	220,433	7,072	(7,301)	(19,581)	19,466	5,748	
Basic earnings (loss) per share	(0.12)	(0.15)	0.11	8.06	0.26	(0.27)	(0.72)	0.71	0.21	
Eligible cash dividends per share	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	

<sup>(</sup>a) net of discontinued operations

#### **SEASONALITY**

The quarterly earnings performance of the Company reflects the highly seasonal nature of the business segments. The majority of revenue and earnings from the Canadian golf operations occur during the second and third quarters of the year. Accordingly, the quarterly reported net earnings of the Company will fluctuate with those of the underlying business segments.

### DISCLOSURE CONTROLS AND PROCEDURES

TWC's Chairman, President and Chief Executive Officer ("CEO") and its Chief Financial Officer ("CFO") are responsible for establishing and maintaining the Company's disclosure controls and procedures. Our disclosure controls are designed to provide reasonable assurance that information required to be disclosed by TWC is recorded, processed, summarized and reported within the time periods specified under Canadian securities laws, and include controls and procedures that are designed to ensure that information is accumulated and communicated to management, including the CEO and CFO, to allow timely decisions regarding required disclosure.

### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting.

The Company's internal control over financial reporting includes those policies and procedures that: (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of TWC's assets; (ii) provide reasonable assurance that transactions are recorded appropriately to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorization of our management and directors; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

There were no changes in internal control over financial reporting that occurred during the Company's most recent year that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### **OUTLOOK**

### Canadian Golf Club Operations

Management is expecting 2019 revenue from the amortization of membership fees to be approximately \$5.1 million compared to \$6.7 million in 2018. In general, membership fee collections have been declining over the last five years due to the downward pressure from the Company's competitors and an oversupply of golf courses in the markets where the Company operates. The average membership price for 2019 is \$3,963 as compared to \$3,508 for fiscal 2018, \$4,107 in 2017 and \$5,996 in 2016. This trend is expected to continue in the short-term. Inflationary increases for annual dues are still the norm.

#### Highland Gate Development

TWC has been pursuing the development of its Highland Gate property in Aurora, Ontario as part of a 50/50 joint venture with Geranium Homes.

The development plan contains 158 single family detached homes, a seven storey multi-unit residential building with 114 units, a 10-metre landscaped buffer between existing rear yards and adjacent new streets, 7.6 kilometres of off-street trails resulting in a total pedestrian network consisting of 10.2 kilometres, and building a major new 21-acre park in the first phase of the development.

The sales office opened on July 24, 2017 and servicing of the 44 lots in Phase 1a commenced on October 23, 2017. Construction of homes is now underway, along with two model homes, with the first closings expected in the third quarter of 2019.

#### Glen Abbey Development

ClubLink Corporation ULC and ClubLink Holdings Limited, wholly owned subsidiaries of TWC have announced a long-term plan to transform Glen Abbey Golf Club and dedicate more than half (approximately 124 acres) of the privately-owned site to the public as permanent, publicly accessible green space by filing three development applications on November 10, 2016 with the Town of Oakville. The mixed-use development on the remainder of the site will deliver approximately 107,000 sf office and 69,000 sf retail space, along with a housing development consisting of 3,222 units compatible with the current character of the Oakville community and consistent with the provincial directive to focus growth within Oakville's built boundary. The proposal's tree canopy plan achieves 42 per cent, which is above the Town of Oakville's 40 per cent target.

The proposed removal of the golf course from the Sixteen Mile Creek valley will also enable this portion of the Lands to be renaturalized and dedicated to public use, as a condition of approval of the redevelopment proposal. This would provide an opportunity for all members of the community to enjoy these lands and allow the Town to establish an important publicly-accessible connection within the valley on both the North and South sides of our property.

ClubLink's three development applications, Official Plan and zoning by-law amendments and the Draft Plan of Subdivision, have been deemed complete on November 10, 2016, the date they were received by the Town. Each of these applications have been appealed to the Local Planning Appeal Tribunal ("LPAT"), under the pre-Bill 139 regime and a second pre-hearing conference held on November 29, 2018 confirmed the following: a) an Oakville motion was heard on March 27, 2019, on whether the Development Application hearing in 2020 should be phased. The Town's position was that Phase 1 would deal with the principle of development including conservation of Cultural Heritage Landscapes and impact on the Town's Urban Structure followed by a decision. Phase 2, if ClubLink is successful in Phase 1, would include all remaining technical issues. ClubLink opposed the Town's motion. On June 14, 2019, LPAT issued its decision and dismissed Oakville's request for a phased hearing. On July 12, 2019, Oakville wrote to LPAT and requested that paragraphs 21 to 25 be deleted from the decision because the decision contains statements by the member demonstrating a misapprehension of submissions made by counsel for the Town, and related statements that could be taken as a predetermination of issues to be determined at the hearing of the ClubLink applications; b) a third pre-hearing conference will be held on November 15, 2019 and c) a 20-week single phase hearing on the Development Applications is provisionally scheduled for July 6, 2020 to November 20, 2020.

On December 20, 2017, Oakville Council Designated the Glen Abbey property as a significant cultural heritage landscape under by-law 2017-138. On December 17, 2018, ClubLink filed a superior court application to quash By-law 2017-138, a hearing date has not been scheduled.

On September 25, 2017, ClubLink requested the Town to schedule a Ontario Heritage Act (OHA) section 34 pre-consultation meeting to demolish and remove 16 buildings and the golf course. The Town responded that our request was beyond the scope of a section 34 application and made an application to Ontario's Superior Court asking for confirmation of the Town's interpretation. ClubLink filed a section 34 application on November 21, 2017, and also made an application to Ontario's Superior Court asking

### OUTLOOK (continued)

for confirmation that ClubLink had filed a valid section 34 application. The two Superior Court applications were heard together on July 16 and 17, 2018 by Justice Morgan. In accordance with the court's scheduling order, Oakville Council reviewed our section 34 application on February 12, 2018 and refused it. ClubLink appealed Council's decision to LPAT and the appeal is being held in abeyance until a final decision on the court applications is made. On October 25, 2018, Justice Morgan ruled that the Glen Abbey golf course is both composed of structures and overall is a structure for the purposes of section 34 of the OHA. The Court of Appeal heard Oakville's appeal of Justice Morgan's decision on May 21, 2019. The decision was reserved.

On January 30, 2018, Oakville Council passed a Town-wide cultural heritage landscape conservation plan by-law (CHL By-law) and a site specific conservation plan for Glen Abbey. Council also passed conforming amendments to several other by-laws. On February 6, 2018, ClubLink filed an application to Ontario's Superior Court to quash the by-laws and conforming amendments approved on January 30, 2018. The Superior Court application was heard on October 22 and 23, 2018 by Justice Morgan. On December 11, 2018, Justice Morgan struck down Oakville's CHL By-law and four related by-laws and the Town initiated CHL Conservation Plan for the Glen Abbey property, concluding that all three grounds for illegality were satisfied. The three grounds are ultra vires; bad faith and vagueness. The Court of Appeal heard Oakville's appeal of Justice Morgan's decision on May 23, 2019. The decision was reserved.

On January 30, 2018, Oakville Council passed OPA 24 and a Glen Abbey specific zoning by-law amendment 2018-016. Three LPAT members held a Case Management Conference (CMC) under the post Bill 139 regime on October 17-19, 2018 and February 22, 2019. LPAT is reconvening the CMC on November 1, 2019 to address the events that occur after February 22, 2019. The LPAT members have postponed the eight day oral hearing provisionally scheduled June 17 to 26, 2019 to an undetermined future date.

On January 29, 2019, ClubLink filed a Superior Court application to quash OPA 24 and Zoning By-law 2018-016, a hearing date has not yet been scheduled.

On September 21, 2018, LPAT accepted ClubLink's appeal of OPA 15 (Urban Structure) and OPA 16 (Cultural Heritage Policy Updates). Two LPAT members held a CMC, under the post Bill 139 regime on February 26, 2019. LPAT is reconvening a CMC later in 2019 to address the events that occur after February 26, 2019.

The development application process at Glen Abbey may take several years to conclude and accordingly the property will be operated as a golf course by the Company for the immediate future.

#### Kanata Development

ClubLink is working with two local developers to explore development options at Kanata Golf and Country Club in Ottawa.

### US Golf Club Operations

ClubLink is working with a local developer to explore development options at Woodlands Country Club in Tamarac, Florida.

#### ADDITIONAL INFORMATION

Additional information concerning the Company, as well as the Company's Annual Information Form is available on SEDAR (www.sedar.com) and the investor relations section of the Company's website (www.twcenterprises.ca).

#### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The condensed consolidated interim financial statements (the "financial statements") and management's discussion and analysis of operations contained in this quarterly report are the responsibility of the Company's management. To fulfill this responsibility, the Company maintains a system of internal controls to ensure that its reporting practices and accounting and administrative procedures are appropriate and provide assurance that relevant and reliable financial information is produced. The financial statements have been prepared in conformity with International Financial Reporting Standards and, where appropriate, reflect estimates based on management's best judgment in the circumstances. The financial information presented throughout this quarterly report is consistent with the information contained in the financial statements.

The financial statements have been further examined by the Board of Directors and by its Audit Committee, which meets regularly with the auditors and management to review the activities of each. The Audit Committee, which is comprised of three independent directors, who are not officers of the Company, reports to the Board of Directors.

K. (Rai) Sahi

Chairman, President and Chief Executive Officer

August 2, 2019

Andrew Tamlin Chief Financial Officer

TWC Enterprises Limited 2019 Q2 21

# TWC ENTERPRISES LIMITED Interim Condensed Consolidated Balance Sheets (Unaudited)

(thousands of Canadian dollars)	Notes	June 30, 2019	December 31, 2018	June 30, 2018
ASSETS			(restated-note 3)	
Current				
Cash and cash equivalents		\$ 157,856	\$ 137,207	\$ 1,544
Accounts receivable		18,849	38,104	16,485
Mortgages and loans receivable		38,177	47,815	6
Inventories and prepaid expenses		12,507	4,937	12,330
Other assets	4	20,405	23,147	-
Current assets held for sale		-	-	171,466
		247,794	251,210	201,831
Mortgages and loans receivable		2,750	2,721	1,442
Other assets	4	8,662	8,517	8,890
Right-of-use assets	5	19,308	-	-
Property, plant and equipment	6	419,521	423,763	435,885
Intangible assets	7	16,284	16,865	17,466
Total assets		\$ 714,319	\$ 703,076	\$ 665,514
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current				
Accounts payable and accrued liabilities	8	\$ 30,648	\$ 26,851	\$ 31,245
Lease liabilities	9	6,287	528	671
Borrowings	10	19,279	18,643	49,076
Prepaid annual dues and deposits		38,372	12,560	38,592
Current liabilities held for sale		-	-	90,760
		94,586	58,582	210,344
Lease liabilities	9	13,905	338	604
Borrowings	10	116,129	147,116	189,453
Deferred membership fees	11	7,825	9,682	10,823
Deferred income tax liabilities		49,181	48,777	17,862
Total liabilities		281,626	264,495	429,086
Share capital	13	111,744	111,744	111,985
Retained earnings		316,237	321,308	96,474
Accumulated other comprehensive earnings		4,712	5,529	27,969
Total shareholders' equity		432,693	438,581	236,428
Total liabilities and shareholders' equity		\$714,319	\$ 703,076	\$ 665,514

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

# **Interim Condensed Consolidated Statements of Earnings (Loss)** and Comprehensive Earnings (Loss) (Unaudited)

-		For the three months ended For the six month							
(thousands of Canadian dollars,	NI	]	June 30,		June 30,	J	une 30,	]	June 30,
except per share amounts)	Notes		2019		2018		2019		2018
REVENUE									
Operating revenue		\$	46,202	\$	48,203	\$	69,236	\$	71,555
Amortizaton of membership fees	11		1,306		1,684		2,553		3,338
	12		47,508		49,887		71,789		74,893
EXPENSES									
Cost of sales			6,722		7,183		7,849		8,395
Labour and employee benefits			21,815		21,778		31,177		31,507
Utilities			2,168		1,945		3,903		3,604
Selling, general and administrative			1,460		1,315		2,825		2,498
Property taxes			684		790		2,668		2,749
Repairs and maintenance			1,462		1,582		2,253		2,363
Insurance			707		656		1,369		1,260
Fertilizers and pest control products			842		1,172		964		1,306
Fuel and oil			439		480		545		596
Other operating expenses			4,555		4,367		6,758		6,487
Depreciation of right-of-use assets	5		1,292		-		2,586		-
Depreciation of property, plant and equipment	6		3,523		3,769		7,063		7,582
Amortization of intangible assets	7		270		269		535		531
Land lease rent			-		1,093		-		2,195
Interest, net and investment income	14		1,435		3,781		2,809		7,508
Other items	15		3,686		269		7,951		64
			51,060		50,449		81,255		78,645
Loss before income taxes			(3,552)		(562)		(9,466)		(3,752)
Income tax provision (recovery)									
Current			(64)		155		(1,419)		(500)
Deferred			(197)		(93)		(770)		(176)
			(261)		62		(2,189)		(676)
Net loss from continuing operations			(3,291)		(624)		(7,277)		(3,076)
Net earnings from discontinued operations	3		-		7,696		-		2,847
Net earnings (loss)			(3,291)		7,072		(7,277)		(229)
Unrealized foreign exchange gain (loss) in respect of foreign operations			(434)		2,270		(817)		5,205
Unrealized loss on hedge of net investment in foreign operations; net of tax recovery of \$0 for the six months ended June 30,2019 (June 30, 2018 - \$5)	o3)				(258)				(606)
Total comprehensive earnings (loss)	73)	\$	(3,725)	\$	9,084	\$	(8,094)	\$	4,370
Weighted average shares outstanding (000)	13	Ф		φ	27,346	φ		φ	27,346
	13	¢	(0.12)	\$		¢	(0.27)	¢	
Loss per share from continuing operations	3	<u>\$</u>	(0.12)	\$	0.02)	\$	(0.27)	\$ \$	$\frac{(0.11)}{0.10}$
Earnings per share from discontinued operations			(0.12)	\$	0.28	\$	(0.27)	\$	
Earnings (loss) per share - basic and diluted	13	\$	(0.12)	Ф	0.20	\$	(0.27)	Ф	(0.01)

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

# TWC ENTERPRISES LIMITED Interim Condensed Consolidated Statements of Changes in Shareholders' Equity (Unaudited)

					Aco	cumulated Other		Total
(thousands of Canadian dollars except common shares)	Note	Common Shares	Share Capital	Retained Earnings		prehensive ngs (Loss)	Sha	areholders' Equity
Balance, January 1, 2018		27,345,540	\$ 111,987	\$ 97,801	\$	23,370	\$	233,158
Comprehensive earnings (loss)		-	-	(229)		4,599		4,370
Cash dividend	13B	-	-	(1,094)		-		(1,094)
Other		(1)	-	-		-		-
Shares cancelled subject to normal course issuer bid		(500)	(2)	(4)		-		(6)
Balance, June 30, 2018		27,345,039	111,985	96,474		27,969		236,428
Comprehensive earnings		-	-	223,523		(777)		222,746
Cash dividend	13B	-	-	(1,092)		-		(1,092)
Realized foreign exchange upon divestiture of White Pass		-	-	-		(21,663)		(21,663)
Prior period adjustment	3	-	-	2,895		-		2,895
Shares cancelled subject to normal course issuer bid	13C	(58,987)	(241)	(492)		-		(733)
Balance, December 31, 2018 (restated-note	3)	27,286,052	111,744	321,308		5,529		438,581
Adoption of IFRS 16	2	-	-	3,298		-		3,298
Comprehensive loss		-	-	(7,277)		(817)		(8,094)
Cash dividend	13B	-	-	(1,092)		-		(1,092)
Balance, June 30, 2019		27,286,052	\$ 111,744	\$ 316,237	\$	4,712	\$	432,693

# TWC ENTERPRISES LIMITED Interim Condensed Consolidated Statements of Cash Flow (Unaudited)

		For the three	e months ended	For the six n	months ended		
(d d. of C d.   d.     d.	NI	June 30,	June 30,	June 30,	June 30,		
(thousands of Canadian dollars)	Notes	2019	2018	2019	2018		
OPERATING ACTIVITIES							
Net income (loss)		\$ (3,291)	\$ 7,072	\$ (7,277)	\$ (229)		
Items not affecting cash:							
Amortization of membership fees	11	(1,306)	(1,684)	(2,553)	(3,338)		
Depreciation of property, plant and equipment	6	3,523	5,300	7,063	11,381		
Depreciation of right-of-use assets	5	1,292	_	2,586	-		
Amortization of intangible assets	7	270	269	535	531		
Land lease rent expense		_	1,155	_	2,316		
Interest, net	14	1,435	4,205	2,809	8,242		
Unrealized foreign exchange loss		282	-	2,606	-		
Unrealized loss on shares held for trading		2,766	_	2,742	_		
Gain on sale of capital assets	6	(308)	(119)	(295)	(282)		
Income tax provision (recovery)		(261)	3,069	(2,189)	458		
Collection of membership fee instalments	11	447	705	713	1,177		
Interest paid		(1,402)	(4,144)	(2,762)	(8,088)		
Income taxes paid		(2,492)	(300)	(5,289)	(1,513)		
Accounts receivable		25,915	(14,612)	17,441	(20,173)		
Inventories and prepaid expenses		(3,245)	(2,832)	(7,570)	(8,476)		
Accounts payable and accrued liabilities		14,100	16,719	16,988	17,724		
Prepaid annual dues and deposits		(12,218)	(12,383)	25,812	25,872		
Cash and cash equivalents provided by operating activities		25,507	2,420	51,360	25,602		
INVESTING ACTIVITIES							
Operating property, plant and equipment expenditures	6	(2,074)	(4,238)	(3,401)	(5,982)		
Expansion property, plant and equipment expenditures	6	(586)	(2,424)	(915)	(6,765)		
Proceeds on sale of capital assets	6	374	127	421	307		
Other long-term assets	Ü	34	4,303	(111)	3,920		
Cash used in investing activities		(2,252)	(2,232)	(4,006)	(8,520)		
-		( ) - /	( ) - /	( ) /	( )2 /		
FINANCING ACTIVITIES			(2)		(7)		
Deferred financing costs		-	(2)	(20 (20)	(7)		
Revolving borrowings		-	7,121	(20,689)	(2,041)		
Non-revolving borrowings - amortization payments		(4,616)	(4,888)	(9,147)	(9,683)		
Lease liabilities		(1,513)	(1,811)	(2,568)	(3,231)		
Mortgages and loans receivable		(61)	1,631	6,527	3		
Shares repurchased for cancellation	10	-	(6)	(1.000)	(6)		
Dividends paid	13	(546)	(547)	(1,092)	(1,094)		
Cash provided by (used in) financing activities		(6,736)	1,498	(26,969)	(16,059)		
Net effect of currency translation adjustment on cash and cash equivalents		148	(646)	264	(215)		
Net increase in cash and cash equivalents		16.66=	10/0	20.6/2	222		
during the period		16,667	1,040	20,649	808		
Cash and cash equivalents, beginning of period		141,189	616	137,207	848		
Cash and cash equivalents, end of period		\$ 157,856	\$ 1,656	\$157,856	\$ 1,656		

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 1. NATURE OF OPERATIONS

TWC Enterprises Limited (the "Company" or "TWC") was formed under the laws of Canada. The Company's executive office is located at 15675 Dufferin Street, King City, Ontario L7B 1K5. TWC is a publicly traded company on the Toronto Stock Exchange ("TSX") under the symbol "TWC."

TWC is engaged in golf club operations under the trademark "ClubLink One Membership More Golf." TWC is Canada's largest owner, operator and manager of golf clubs with 53½, 18-hole equivalent championship and 3½, 18-hole equivalent academy courses at 41 locations in Ontario, Quebec and Florida (including one managed property).

The golf club operations located in the United States have a functional currency in United States ("US") dollars, which are translated into Canadian dollars for reporting purposes in these consolidated financial statements.

#### 2. BASIS OF PRESENTATION

The interim condensed consolidated financial statements (the "financial statements") have been prepared in accordance with International Financial Reporting Standards ("IFRS").

This interim financial quarterly report has been prepared in compliance with IAS 34.

These financial statements were authorized for issuance by the Board of Directors on August 2, 2019.

These financial statements have been prepared on a basis consistent with the Company's annual audited consolidated financial statements for the year ended December 31, 2018 with the exception of the new accounting policies that were adopted on January 1, 2019 as described later on in this note. Accordingly, certain information and disclosures normally required to be included in notes to annual financial statements have been condensed or omitted. Accordingly, these financial statements should be read in conjunction with the annual consolidated financial statements and the notes thereto for the year ended December 31, 2018. These financial statements were prepared on a going concern basis, under the historical cost model.

Due to the seasonal nature of the golf club operations in which the Company currently operates, the second and third quarters of the fiscal year account for, and are expected to account for, a greater portion of revenue and earnings than do the first and fourth quarters of each fiscal year. This seasonal pattern may cause the Company's operating revenue and net operating income to vary significantly from quarter to quarter with consequential impacts on related working capital balances. Due to this seasonality, a consolidated balance sheet as at June 30, 2018 has been presented for comparative purposes.

The functional currency of TWC and its subsidiaries is the local currency. The assets and liabilities of TWC's foreign operations where the functional currency is not the Canadian dollar are translated using the rate of exchange at the balance sheet date, whereas revenue and expenses are translated using average exchange rates during the respective periods. The resulting foreign currency translation adjustments are included in accumulated other comprehensive earnings or loss. This is the only component in this category. The accumulated balance of the foreign currency translation reserve reflects the differences since January 1, 2010, the transition date to IFRS. When a foreign operation is disposed of, the foreign currency translation adjustment applicable to that entity is recognized in the consolidated statement of earnings.

Effective January 1, 2016, TWC declared its 8.00% USD mortgage facility as a hedge against its net investment in White Pass up until the time of the divestiture of White Pass (July 31, 2018). In this type of hedging relationship, the change in value of the "effective" portion of the derivative instrument is recognized in other comprehensive income and the change in value of the "ineffective" portion is recognized in profit or loss. Accordingly, the foreign exchange translation gain or loss on this mortgage was reflected in accumulated other comprehensive income effective January 1, 2016 until July 31, 2018. The amounts recognized in other comprehensive income were reclassified to the consolidated statement of earnings as part of the divestiture of White Pass.

### Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

### 2. BASIS OF PRESENTATION (continued)

### New Accounting Pronouncements

The Company has adopted the following new accounting standards effective January 1, 2019.

#### IFRS 16, Leases

IFRS 16, Leases ("IFRS 16") was issued by the IASB on January 13, 2016, and replaces IAS 17, Leases. IFRS 16 applies a control model to the identification of leases, distinguishing between a lease and a service contract on the basis of whether the customer controls the asset being leased. For those assets determined to meet the definition of a lease, IFRS 16 introduces significant changes to the accounting by lessees, introducing a single, on-balance sheet accounting model that is similar to current finance lease accounting, with limited exceptions for short-term leases or leases of low value assets. Lessor accounting remains similar to current accounting practice. The standard is effective for annual periods beginning on or after January 1, 2019, with early application permitted if IFRS 15 has also been applied. The Company applied this standard effective January 1, 2019 using the modified retrospective approach whereby any transitional impact is recorded in equity as at January 1, 2019 and comparative periods are not restated.

At the commencement date of a lease, a lessee will recognize a liability to make lease payments and an asset representing the rightof-use to use the underlying asset during the lease term. Lessees will be required to separately recognize the interest expense on the lease liability and the depreciation expense on the right-of-use asset. The standard includes two recognition exemptions for leases; leases of 'low-value' assets and short-term leases. Lessees will also be required to remeasure the lease liability upon the occurrence of certain events (i.e. a change in lease term, a change in future lease payments resulting from a change in an index or rate used to determine payments).

The Company has reviewed all lease contracts in which it is a lessee, and has accounted for all contracts outside of exceptions detailed below. The Company has elected to use the exemptions proposed by the standard on lease contracts for which the lease term ends within 12 months as of the date of initial application, and lease contracts for which the underlying asset is of low value. As the Company applied IFRS 16 for the first time for the year ending December 31, 2019, total assets as of January 1, 2019 increased by \$21,903,000 along with a corresponding increase to total liabilities of \$21,903,000. Retained earnings as of January 1, 2019 increased by \$3,298,000 due to the reversal of accrued land lease rent (\$4,487,000 net of deferred tax of \$1,189,000) which represents additional straight line rent previously expensed compared to cash payments. Right-of-use assets are depreciated on a straight-line basis over the term of the lease.

#### IFRIC Interpretation 23, Uncertainty over Income Tax Treatment ("IFRIC 23")

IFRIC 23 addresses the accounting for income taxes when tax treatments involve uncertainty that affects the application of IAS 12 and does not apply to taxes or levies outside the scope of IAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The Interpretation specifically addresses the following:

- Whether an entity considers uncertain tax treatments collectively
- The assumptions an entity makes about the examination of tax treatments by taxation authorities
- How an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates
- How an entity considers the effect of changes in facts and circumstances

An entity applies IFRIC 23 for annual reporting periods beginning on or after January 1, 2019. The requirements are applied by recognizing the cumulative effect of initially applying them in retained earnings, or in other appropriate components of equity, at the start of the reporting period in which an entity first applies them, without adjusting comparative information. Full retrospective application is permitted, if an entity can do so without using hindsight.

The IFRIC Interpretation did not have an impact on the Company's consolidated financial statements.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 3. DIVESTITURE AND DISCONTINUED OPERATIONS

TWC was previously engaged in rail and port operations based in Skagway, Alaska which operate under the trade name White Pass & Yukon Route ("White Pass"). The railway stretches approximately 110 kilometres (67.5 miles) from Skagway, Alaska to Carcross, Yukon. In addition, White Pass operates three docks, primarily for cruise ships. White Pass was divested on July 31, 2018.

On June 6, 2018, TWC announced that it entered into a purchase and sale agreement to sell the White Pass rail and port operations to a joint venture for proceeds of US\$290,000,000. Closing on July 31, 2018, the transaction represented a sale of the complete operations of White Pass. Consequently, this segment is being presented as discontinued operations in the financial statements.

The results of the discontinued operations consist of the following:

	For t	the three	months ended	For the six months ended			
(thousands of Canadian dollars,		Jui	ne 30,	June 30,	June 30,	June 30,	
except per share amounts)	Notes		2019	2018	2019	2018	
REVENUE							
Operating revenue	4	\$	-	\$ 21,363	\$ -	\$ 21,550	
EXPENSES							
Direct operating expenses			-	9,469	-	12,955	
Transaction costs			-	225	-	474	
Depreciation of property, plant and equipment	7		-	1,531	-	3,799	
Land lease rent			-	62	-	121	
Interest, net	14		-	424	-	734	
Other items			-	(454)	-	83	
Earnings before income taxes			-	10,106	-	3,384	
Income tax expense provision (recovery)			-	2,410	-	537	
Net earnings		\$	-	\$ 7,696	\$ -	2,847	
Weighted average shares outstanding (000)			-	27,346	-	27,346	
Earnings per share basic and diluted		\$	-	\$ 0.28	\$ -	\$ 0.10	

The net cash flows used in the discontinued operations are as follows:

	For t	he three	months ende	d	For the six months ende				
(thousands of Canadian dollars)	Jui	ne 30, 2019	June 30, 2018		June 30, 2019	June 30, 2018			
Cash and cash equivalents used in operating activities	\$	-	\$ 6,624	\$	-	\$ 1,362			
Cash and cash equivalents used in investing activities		-	(3,538	)	-	(8,224)			
Cash and cash equivalents provided by financing activities		-	100		-	10,691			
Net cash flows	\$	-	\$ 3,186	\$	-	\$ 3,829			

As part of the process of filing the Company's 2018 income tax returns, management determined the amount of income tax liability in relation to this transaction should be reduced by \$2,895,000 from amounts previously recorded. This prior period error relates to the tax on the gain on the sale of White Pass that took place in the third quarter of 2018, and it reduces the tax expense on the gain as originally reported. It has been corrected through the retrospective restatement of the results and reflected on the balance sheet as at December 31, 2018.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 4. OTHER ASSETS

Other assets consist of the following:

(thousands of Canadian dollars)	June 30, 2019	December 31, 2018	June 30, 2018
Investment in joint venture Common shares in Carnival plc (349,958 shares denominated in GBP)	\$ 7,834 20,405	\$ 7,834 23,147	\$ 8,077
Other	828	683	813
	29,067	31,664	8,890
Less: current portion	20,405	23,147	-
Other assets	\$ 8,662	\$ 8,517	\$ 8,890

On December 16, 2014, TWC and a land developer entered into a joint venture agreement to develop the Highland Gate Golf Club property into residential development. In order to effect the joint venture arrangement, TWC sold a 50% interest in the Highland Gate Golf Club including land, buildings, intangible assets and goodwill for proceeds of \$3,750,000. TWC and the land developer each own an equal interest in the entity, which will undertake the residential development. All key decisions respecting the joint venture require the agreement and consent of both TWC and the developer.

As part of the joint venture arrangement, TWC and the developer share joint control of the Highland Gate land. Given that the land is held with intentions of development, in connection with the joint venture described above, under IFRS 11, Joint Arrangement ("IFRS 11") this arrangement has been accounted for as part of the development joint venture using the equity basis of accounting. To date, the joint venture has no earnings.

Summarized financial information for the Highland Gate joint venture at 100% and TWC's ownership interest is provided below:

(thousands of Canadian dollars)	June 30, 2019	December 31, 2018	June 30, 2018
	d 100/	Ф. 2.172	ф. 1. (00
Current assets	\$ 1,004	\$ 2,173	\$ 1,680
Land	7,500	7,500	7,500
Development costs	39,768	30,296	22,465
Secured project debt	(24,262)	(17,078)	(11,584)
Other liabilities	(6,948)	(5,829)	(2,512)
Net assets of Highland Gate joint venture at 100%	17,062	17,062	17,549
Net assets of Highland Gate joint venture at Company's share (50%)	8,531	8,531	8,774
Deferred profit	(697)	(697)	(697)
Net assets of Highland Gate joint venture	\$ 7,834	\$ 7,834	\$ 8,077

The deferred profit represents 50% of the gain that was not recognized when the Company sold the land to the joint venture.

The secured project debt relates to a servicing loan which matures on March 31, 2020.

The joint venture has \$5,939,000 (June 30, 2018 – nil) in letters of credit outstanding.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 5. RIGHT-OF-USE ASSETS

Right-of-use assets consists of the following:

(thousands of Canadian dollars)	Land and Buildings	Equipment	Total
At December 31, 2018	\$ -	\$ -	\$ -
Adoption of IFRS 16 (note 2)	21,372	531	21,903
Depreciation	(2,505)	(81)	(2,586)
Foreign exchange	-	(9)	(9)
At June 30, 2019	\$ 18,867	\$ 441	\$ 19,308

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

### 6. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

(thousands of Canadian dollars)	Land	Buildings and Land Improvements	Docks	Bunkers, Cart Paths and Irrigation	Rolling Stock and Equipment	Total
Cost						
At January 1, 2018	\$ 309,316	\$ 210,978	\$ 80,359	\$ 108,126	\$ 168,197	\$ 876,976
Additions	2,186	1,237	3,309	2,149	10,095	18,976
Divestiture	(17,459)	(51,150)	(86,695)	-	(86,071)	(241,375)
Impairment	(2,981)	(2,514)	-	(3,716)	(2,105)	(11,316)
Disposals	(663)	(2,220)	-	(3,137)	(4,485)	(10,505)
Foreign exchange difference	1,800	2,846	3,027	975	3,916	12,564
At December 31, 2018	292,199	159,177	-	104,397	89,547	645,320
Additions	988	298	-	366	2,664	4,316
Disposals	-	-	-	-	(1,909)	(1,909)
Other	(317)	-	-	-	-	(317)
Foreign exchange difference	(465)	(414)	-	(350)	(356)	(1,585)
At June 30, 2019	\$ 292,405	\$ 159,061	\$ -	\$ 104,413	\$ 89,946	\$ 645,825
Accumulated Depreciation						
At January 1, 2018	\$ -	\$ 87,459	\$ 33,702	\$ 73,679	\$ 104,295	\$ 299,135
Depreciation	-	5,456	1,840	5,332	6,260	18,888
Divestiture	_	(16,351)	(36,847)	-	(36,402)	(89,600)
Impairment	-	(461)	-	(1,413)	(1,577)	(3,451)
Disposals	-	(1,174)	_	(2,593)	(4,079)	(7,846)
Foreign exchange difference	-	834	1,305	392	1,900	4,431
At December 31, 2018	-	75,763	-	75,397	70,397	221,557
Depreciation	-	2,329	-	2,425	2,309	7,063
Disposals	-	-	-	-	(1,783)	(1,783)
Foreign exchange difference	-	(121)	-	(158)	(254)	(533)
At June 30, 2019	\$ -	\$ 77,971	\$ -	\$ 77,664	\$ 70,669	\$ 226,304
Net book value	4	+ /. /		4		+ /
at December 31, 2018	\$ 292,199	\$ 83,414	\$ -	\$ 29,000	\$ 19,150	\$ 423,763
Net book value at June 30, 2019	\$ 292,405	\$ 81,090	\$ -	\$ 26,749	\$ 19,277	\$ 419,521

Certain property, plant and equipment have been assigned as collateral for borrowings (Note 10).

On October 13, 2017, the Company sustained a significant fire event which impacted the clubhouse at Le Maître de Mont-Tremblant. The Company has opened an insurance claim and is arranging for the reconstruction of the clubhouse. An insurance draw in the amount of \$2,400,000 was received during 2018 and was recorded as part of other expenses.

Due to deteriorating operating performance, an impairment review was conducted on the Company's Fort Lauderdale golf courses for the year ended December 31, 2018. Using management's best estimate and assumptions, the Company concluded that an impairment adjustment was warranted for Eagle Trace and Heron Bay. Reasons for impairment relate to declining operating performance. A total impairment in the amount of \$7,865,000 (US\$5,765,000) was recorded to property, plant and equipment in 2018.

On December 14, 2018, the Company sold Club de Golf Le Fontainebleau to the shareholders of Club de Golf Rosemère for net proceeds of \$8,589,000. Clublink retains a management fee arrangement of Fontainebleau and recorded a gain of \$6,268,000 on the sale.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 6. PROPERTY, PLANT AND EQUIPMENT (continued)

The Company sold White Pass on July 31, 2018. As a result, this segment is being presented as discontinued operations on the Consolidated Statement of Earnings. The breakdown of depreciation expense is as follows:

(thousands of Canadian dollars)	J	une 30, 2019	Dece	mber 31, 2018	June 30 2018
Depreciation - continuing operations  Depreciation - discontinued operations	\$	7,063 -	\$	15,089 3,799	\$ 7,582 3,799
	\$	7,063	\$	18,888	\$ 11,381

#### 7. INTANGIBLE ASSETS

Intangible assets consist of the following:							
	Mer	nbership					Total Intangible
(thousands of Canadian dollars)	IVICI	base		Brand		Other	Assets
Cost							
At January 1, 2018	\$	12,316	\$	13,477	\$	2,430	\$ 28,223
Disposals		(252)	,	-	·	-	(252)
Foreign exchange difference		170		-		17	187
At December 31, 2018		12,234		13,477		2,447	28,158
Foreign exchange difference		(86)		_		(9)	(95)
At June 30, 2019	\$	12,148	\$	13,477	\$	2,438	\$ 28,063
Accumulated amortization							
At January 1, 2018	\$	4,265	\$	4,138	\$	1,881	\$ 10,284
Amortization		455		452		154	1,061
Disposals		(142)		-		-	(142)
Foreign exchange difference		73		-		17	90
At December 31, 2018		4,651		4,590		2,052	11,293
Amortization		224		234		77	535
Foreign exchange difference		(40)		-		(9)	(49)
At June 30, 2019	\$	4,835	\$	4,824	\$	2,120	\$ 11,779
Net book value at December 31, 2018	\$	7,583	\$	8,887	\$	395	\$ 16,865
Net book value at June 30, 2019	\$	7,313	\$	8,653	\$	318	\$ 16,284

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

### 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities consist of the following:

(thousands of Canadian dollars)	June 30, 2019	December 31, 2018	June 30, 2018
Trade payables	\$ 11,504	\$ 3,433	\$ 12,303
Accrued payroll costs	4,331	4,104	3,876
Accrued land lease rent	-	4,487	4,879
Accrued interest	806	889	978
Income taxes payable	-	3,298	-
Accrued liabilities and other	14,007	10,640	9,209
	\$ 30,648	\$ 26,851	\$ 31,245

### 9. LEASE LIABILITIES

The following table represents the change in the balance of the Company's lease liabilities:

(thousands of Canadian dollars)	Land and Buildings	Equipment	Total
At January 1, 2018	\$ -	\$ 1,840	\$ 1,840
Interest expense	-	11	11
Lease payments	-	(989)	(989)
Foreign exchange	-	4	4
At December 31, 2018	-	866	866
Adoption of IFRS 16 (note 2)	21,372	531	21,903
Interest expense	506	32	538
Lease payments	(2,739)	(367)	(3,106)
Foreign exchange	-	(9)	(9)
At June 30, 2019	19,139	1,053	20,192
Less: current portion	5,748	539	6,287
Lease liabilities	\$ 13,391	\$ 514	\$ 13,905

Future minimum payments of finance lease liabilities are as follows:

(thousands of Canadian dollars)	Finance Lease Liabilities	Interest	Total Minimum Lease Payments
Balance of 2019	\$ 2,538	\$ 567	\$ 3,105
2020	5,092	911	6,003
2021	5,357	593	5,950
2022	4,523	289	4,812
2023	1,197	124	1,321
2024 and thereafter	1,485	73	1,558
	\$ 20,192	\$ 2,557	\$ 22,749

The above finance lease liabilities have a weighted average interest rate of 6.0% (2018 - 3.9%). The change in interest rate is a result of the adoption of IFRS 16 and incorporating the leases contemplated by this section.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 10. BORROWINGS

Borrowings consist of the following:			
(thousands of Canadian dollars)	June 30, 2019	December 31, 2018	June 30, 2018
Revolving:			
Secured revolving operating line of credit to a maximum of US \$7,500,000			
(June 30, 2018 - US\$10,000,000) due December 31, 2020			4 10 160
(nil; December 31, 2018 - nil; June 30, 2018 - US\$10,000,000)	\$ -	\$ -	\$ 13,168
Secured revolving operating line of credit to a maximum of \$50,000,000 (June 30, 2018 - US\$70,000,000) due September 30, 2020	-	20,689	40,977
Secured revolving operating line of credit (nil; December 31, 2018 - nil; June 30, 2018 - US\$20,092,000)	-	_	26,457
Unsecured revolving operating line of credit from a related party to a maximum of \$50,000,000 due on demand (Note 16)	-	_	31,116
		20,689	111,718
Non-revolving:			
Mortgages with blended monthly payments of principal and interest	7.525	0.505	0.500
8.345% Mortgages due July 1, 2022	7,535	8,585	9,592
7.550% Mortgage due July 1, 2022	900	1,028	1,150
7.416% Mortgages due September 1, 2023	13,272	14,576	15,833
7.268% Mortgage due July 1, 2024	6,039	6,522	6,988
8.060% Mortgage due July 1, 2024	32,508	35,092	37,582
6.194% Mortgage due March 1, 2026	31,247	33,083	34,864
6.315% Mortgage due December 1, 2027	29,517	30,810	32,062
8.000% Mortgage due October 1, 2029 (US\$11,462,000; December 31, 2018 - US\$11,812,000;			
June 30, 2018 - US\$12,149,000)	15,000	16,114	15,997
Jane 30, 2010 - 60412,117,0007	136,018	145,810	154,068
Term loan (nil; December 31, 2018 - nil; June 30, 2018 - U\$\$19,348,000)	-	-	25,477
Gross borrowings	136,018	166,499	291,263
Less: deferred financing costs	610	740	858
Borrowings	135,408	165,759	290,405
Less: current portion	19,279	18,643	49,076
	\$ 116,129	\$ 147,116	\$ 241,329
Borrowings: Continuing Operations			4 /
Borrowings	\$ -	\$ -	\$ 290,405
Less: Borrowings - asset held for sale	-	-	(51,876)
Borrowings - continuing operations	-	-	238,529
Less: current portion of continuing operations	-	-	(49,076)
	\$ -	\$ -	\$ 189,453

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 10. BORROWINGS (continued)

Borrowings are collateralized by certain property, plant and equipment assets (note 6).

Minimum principal debt repayments over the next five years and thereafter as at June 30, 2019 are as follows:

(thousands of Canadian dollars)	Revolving Maturities		Total Borrowings
Balance of 2019	\$ -	\$ 9,466	\$ 9,466
2020	-	19,979	19,979
2021	-	21,458	21,458
2022	-	21,734	21,734
2023	-	20,496	20,496
2024 and thereafter	-	42,885	42,885
	\$ -	\$ 136,018	\$ 136,018

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 11. DEFERRED MEMBERSHIP FEES

Deferred membership fees consist of the following:

(thousands of Canadian dollars)	June 30, 2019	December 31, 2018	June 30, 2018
Unamortized membership fees (note 11A)	\$ 31,016	\$ 32,597	\$ 35,167
Future membership fee instalments (note 11B)	(23,191)	(22,915)	(24,344)
Deferred membership fees	\$ 7,825	\$ 9,682	\$ 10,823

Unamortized membership fees represents the portion of collected or committed membership fees that have not been booked as revenue.

Future membership fee instalments represents the amount of uncollected committed membership fee instalments. The Company forgives future instalments upon resignation of a member.

The net deferred membership fees represents the excess of membership fees collected over membership fee revenue recognized.

#### (A) Changes in unamortized membership fees are as follows:

(thousands of Canadian dollars)	For the six months ended June 30, 2019	For the year ended December 31, 2018	For the six months ended June 30, 2018
Balance, beginning of period	\$ 32,597	\$ 37,808	\$ 37,808
Sales to new members	2,616	5,122	2,310
Transfer and reinstatement fees	313	759	465
Resignations and terminations	(1,901)	(3,810)	(2,142)
Amortization of membership fees to revenue	(2,553)	(6,697)	(3,338)
Sale of Club de Golf Le Fontainebleau	-	(699)	-
Exchange difference	(56)	114	64
Balance, end of period	\$ 31,016	\$ 32,597	\$ 35,167

#### (B) Changes in future membership fee instalments are as follows:

(thousands of Canadian dollars)	For the six months ended June 30, 2019	For the year ended December 31, 2018	For the six months ended June 30, 2018
Balance, beginning of period	\$ 22,915	\$ 24,851	\$ 24,851
Sales to new members	2,616	5,122	2,310
Transfer and reinstatement fees	313	759	465
Resignations and terminations	(1,901)	(3,810)	(2,142)
Instalments received in cash	(713)	(3,590)	(1,177)
Sale of Club de Golf Le Fontainebleau	-	(487)	-
Exchange difference	(39)	70	37
Balance, end of period	\$ 23,191	\$ 22,915	\$ 24,344

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

### 12. REVENUE

Revenue consists of the following:

Three months ended June 30, 2019

(thousands of Canadian dollars)	Canadian Golf Club		
(thousands of Canadian donars)	Operations	Operations	Total
Annual dues	\$ 12,525	\$ 1,668	\$ 14,193
Golf	7,035	2,232	9,267
Corporate events	4,541	110	4,651
Membership fees	1,219	87	1,306
Food and beverage	12,690	718	13,408
Merchandise	3,852	250	4,102
Rooms and other	548	33	581
	\$ 42,410	\$ 5,098	\$ 47,508

Three months ended June 30, 2018

(thousands of Canadian dollars)	Canadian Golf Club Operations	US Golf Club Operations	Total
Annual dues	\$ 13,216	\$ 1,613	\$ 14,829
Golf	7,586	1,875	9,461
Corporate events	4,831	120	4,951
Membership fees	1,604	80	1,684
Food and beverage	13,426	711	14,137
Merchandise	3,980	256	4,236
Rooms and other	546	43	589
	\$ 45,189	\$ 4,698	\$ 49,887

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 12. REVENUE (continued)

Revenue consists of the following:

Six months ended June 30, 2019

(thousands of Canadian dollars)	Canadian Golf Club Operations	US Golf Club Operations	Total
Annual dues	\$ 24,439	\$ 3,352	\$ 27,791
Golf	7,105	8,269	15,374
Corporate events	4,540	252	4,792
Membership fees	2,377	176	2,553
Food and beverage	13,579	1,739	15,318
Merchandise	4,289	634	4,923
Rooms and other	1,044	(6)	1,038
	\$ 57,373	\$ 14,416	\$ 71,789

Six months ended June 30, 2018

(thousands of Canadian dollars)	Canadian Golf Club Operations	US Golf Club Operations	Total
Annual dues	\$ 25,751	\$ 3,221	\$ 28,972
Golf	7,664	7,077	14,741
Corporate events	4,832	351	5,183
Membership fees	3,180	158	3,338
Food and beverage	14,672	1,776	16,448
Merchandise	4,375	638	5,013
Rooms and other	1,169	29	1,198
	\$ 61,643	\$ 13,250	\$ 74,893

### Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 13. SHARE CAPITAL

### (A) Authorized and issued share capital

The authorized share capital is an unlimited number of common shares and preferred shares. As at June 30, 2019 there are 27,286,052 common shares outstanding (December 31, 2018 - 27,286,052). As at June 30, 2019, no preferred shares have been issued. Please refer to the consolidated statements of changes in shareholders' equity for details.

#### (B) Dividends

During 2018, ClubLink declared and paid four quarterly cash dividends of 2 cents per common share for a total of 8 cents per common share or \$2,186,000 for the year.

During the first and second quarter of 2019, TWC declared and issued two quarterly cash dividends of 2 cents per common share paid on March 29, 2019 and June 14, 2019 in the amount of \$1,092,000.

### (C) Shares repurchased and cancelled

The Company was approved by the Toronto Stock Exchange for a normal course issuer bid to purchase up to 1,367,000 of its common shares which expired on September 19, 2018. From January 1, 2018 to September 19, 2018, the Company repurchased for cancellation 28,400 common shares for a total purchase price of \$346,928 or \$12.22 per common share, including commissions.

The Company was approved by the Toronto Stock Exchange for a normal course issuer bid to purchase up to 1,366,000 of its common shares which will expire on September 19, 2019. From September 20, 2018 to December 31, 2018, the Company repurchased for cancellation 31,087 common shares for a total purchase price of \$392,380 or \$12.62 per common share, including commissions. During 2019, the Company has not made any purchases under this bid.

In recording the repurchase and cancellation of shares, share capital is reduced by the weighted average issue price of the outstanding common shares with the differential to the purchase price being credited or charged to retained earnings.

### (D) Earnings per share

Diluted earnings per share is the same as basic earnings per share.

#### 14. INTEREST, NET AND INVESTMENT INCOME

Interest, net and investment income consists of the following:

	Fo	r the thre	e mont	hs ended	]	ns ended		
	J	une 30,	J	une 30,	J	une 30,	J	une 30,
(thousands of Canadian dollars)		2019		2018		2019		2018
Revolving lines of credit	\$	3	\$	649	\$	73	\$	1,241
Non-revolving mortgages		2,506		2,811		5,091		5,686
Lease liabilities		313		15		538		26
Line of credit from/to related party		(397)		241		(800)		530
Amortization of deferred financing costs		63		91		130		186
Other		5		5		9		11
Interest revenue and investment income		(1,058)		(31)		(2,232)		(172)
	\$	1,435	\$	3,781	\$	2,809	\$	7,508

### Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 15. OTHER ITEMS

Other items consist of the following loss (income) items:

	Fo	r the three	month	F	ıs ended			
	J	une 30,	Jı	une 30,		June 30,	J	une 30,
(thousands of Canadian dollars)		2019		2018		2019		2018
Gain on property, plant and equipment	\$	(308)	\$	(119)	\$	(295)	\$	(282)
Insurance claims (proceeds)		(466)		316		(466)		555
Foreign exchange loss		1,572		-		5,979		-
Unrealized loss on shares held for trading		2,766		-		2,742		-
Other		122		72		(9)		(209)
	\$	3,686	\$	269	\$	7,951	\$	64

As part of the White Pass transaction, sale proceeds were received in US funds. On the date of the sale, July 31, 2018, the exchange rate was 1.3017. On March 8, 2019, \$90,000,000 US of the proceeds were converted to Canadian at a rate of 1.3430, resulting in a realized foreign exchange gain of \$3,717,000. On April 24, 2019, a further \$20,000,000 US of the proceeds were converted to Canadian at a rate of 1.3430, resulting in a realized foreign exchange gain of \$826,000, for a total of \$4,543,000.

#### 16. RELATED PARTY TRANSACTIONS

The immediate parent and controlling party of the Company is Paros Enterprises Limited ("Paros") and its parents - S.N.A. Management Limited. These companies are privately-owned companies whose shareholder is the Chairman, President and Chief Executive Officer of the Company - K. (Rai) Sahi.

K. (Rai) Sahi, the Chairman, President and Chief Executive Officer of the Company is also the controlling shareholder of Morguard Corporation ("Morguard").

The Company has provided an unsecured revolving demand credit facility to Morguard in the amount of \$50,000,000 (June 30, 2018 - \$30,000,000), with no fixed maturity date. Morguard has provided an unsecured revolving demand credit facility to TWC in the amount of \$50,000,000 with no fixed maturity date. These facilities bear interest on a basis consistent with the entity's borrowing costs. As at December 31, 2018, the total loan receivable from Morguard outstanding on this facility was \$47,809,000, and net interest income earned amounted to \$269,000. Net interest receivable at December 31, 2018 was \$28,000. As at June 30, 2019, the total loan receivable from Morguard outstanding on this facility was \$38,170,000 (June 30, 2018 - \$31,116,000 loan payable), and net interest income earned amounted to \$800,000 (June 30, 2018 - \$147,000 interest incurred) for the six month period. Net interest receivable at June 30, 2019 was \$385,000 (June 30, 2018 - \$46,000 payable). For the three months ended June 30, 2019, net interest income earned amounted to \$397,000 (three months ended June 30, 2018 – \$67,000 interest incurred).

The Company has provided an unsecured revolving demand credit facility to Paros in the amount of \$5,000,000, with no fixed maturity date. Paros has provided an unsecured revolving demand credit facility to TWC in the amount of \$5,000,000 with no fixed maturity date. These facilities bear interest at prime plus 1%. During 2019 and 2018, there were no advances or repayments under this facility.

The purpose of these credit facilities is to allow each of the above entities to manage its financing activities in the most effective manner.

The Company receives managerial and consulting services from Morguard. The Company paid a management fee of \$348,000 for the six month period ended June 30, 2019 (June 30, 2018 - \$120,000), under a contractual agreement, which is included in operating expenses. For the three months ended June 30, 2019, the Company paid a management fee of \$174,000 (three months ended June 30, 2018 – \$60,000). Morguard also provides back-office services to ClubLink US Corporation. The Company paid a management fee of US\$230,000 (CDN\$307,000) for the six month period ended June 30, 2019 (June 30, 2018 - US\$230,000; CDN\$293,000) under a contractual agreement, which is included in direct operating expenses. For the three months ended June 30, 2019, the Company paid US\$115,000 (CDN\$154,000) in management fees (three months ended June 30, 2018 – US\$115,000; CDN\$148,000).

A total of US\$26,000 of rental revenue was earned by TWC for the six month period ended June 30, 2019 (June 30, 2018 - US\$26,000) from Morguard relating to a shared office facility in Florida. For the three months ended June 30, 2019, rental revenue earned was US\$13,000 (for the three months ended June 30, 2018 – US\$13,000).

All related party transactions were made in the ordinary course of business and on substantially the same terms including interest rates and security as for comparable transactions with parties of a similar standing.

### Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

#### 17. SEGMENTED INFORMATION

TWC's reportable segments are strategic business units that offer different services and/or products. The Company's operating segments have been determined based on reports reviewed that are used to make strategic decisions by the President and CEO, the Company's chief operating decision maker.

TWC is engaged in golf club operations under the trademark "ClubLink One Membership More Golf". TWC is Canada's largest owner, operator and manager of golf clubs with 53½, 18-hole equivalent championship and 3½, 18-hole equivalent academy courses (including one managed property), at 41 locations in two separate geographic Regions: (a) Canada and (b) United States.

TWC's golf clubs are strategically organized in clusters that are located in densely populated metropolitan areas and resort destinations frequented by those who live and work in these areas. By operating in regions, TWC is able to offer golfers a wide variety of unique membership, corporate event and resort opportunities. TWC is also able to obtain the benefit of operating synergies to maximize revenue and achieve economies of scale to reduce costs.

TWC was also engaged in rail and port operations based in Skagway, Alaska which operate under the trade name of "White Pass & Yukon Route". This includes a tourist railway stretching approximately 110 kilometres (67.5 miles) from Skagway, Alaska to Carcross, Yukon. On June 6, 2018, TWC announced that it entered into a purchase and sale agreement to sell the White Pass rail and port operations to a joint venture for proceeds of US\$290,000,000. Closed on July 31, 2018, the transaction represented a sale of the complete rail, port and merchandise operations of White Pass. This segment is being presented as discontinued operations in the financial statements.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Any intersegment transfers are recorded at cost.

Geographical information is not separately presented as the industry segments operate in separate and distinct geographical segments on their own.

Three Months Ended June 30, 2019

		Canadian	US Golf Club				
(1 1 60 1 1 11 )		olf Club	_			rporate	777 1
(thousands of Canadian dollars)	$O_{\rm l}$	perations	$O_{\rm I}$	perations	Ор	erations	Total
Operating revenue	\$	41,191	\$	5,011	\$	-	\$ 46,202
Direct operating expenses		(34,867)		(5,109)		(878)	(40,854)
Net operating income (loss)		6,324		(98)		(878)	5,348
Amortization of membership fees		1,219		87		-	1,306
Depreciation and amortization		(4,616)		(469)		-	(5,085)
Other items		205		(48)		(3,843)	(3,686)
Segment earnings (loss) before interest and income taxes	\$	3,132	\$	(528)	\$	(4,721)	(2,117)
Interest, net (unallocated)							(1,435)
Recovery of income taxes (unallocated)							261
Net loss							\$ (3,291)
Capital expenditures	\$	2,637	\$	23	\$	-	\$ 2,660

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

# 17. SEGMENTED INFORMATION (continued)

Three Months Ended June 30, 2018

		Timee tylonens Ended June 30, 2010							
(thousands of Canadian dallars)	Canadian Golf Club	Golf Club Golf Club			Total				
(thousands of Canadian dollars)	Operations	Operations	Operations		Iotai				
Operating revenue	\$ 43,585	\$ 4,618	\$ -	\$	48,203				
Direct operating expenses	(35,606)	(4,898)	(764)		(41,268)				
Net operating income (loss)	7,979	(280)	(764)		6,935				
Amortization of membership fees	1,604	80	-		1,684				
Depreciation and amortization	(3,444)	(594)	-		(4,038)				
Land lease rent	(1,093)	-	-		(1,093)				
Other items	(200)	(69)	-		(269)				
Segment earnings (loss) before									
interest and income taxes	\$ 4,846	\$ (863)	\$ (764)		3,219				
Interest, net (unallocated)					(3,781)				
Provision for income taxes (unallocated)					(62)				
Net loss				\$	(624)				
Capital expenditures	\$ 2,635	\$ 278	\$ -	\$	2,913				

Six months ended June 30, 2019

	Canadian	US	0	
(thousands of Canadian dollars)	Golf Club Operations	Golf Club Operations	Corporate Operations	Total
Operating revenue	\$ 54,996	\$ 14,240	\$ -	\$ 69,236
Direct operating expenses	(46,674)	(11,903)	(1,734)	(60,311)
Net operating income (loss)	8,322	2,337	(1,734)	8,925
Amortization of membership fees	2,377	176	-	2,553
Depreciation and amortization	(9,248)	(936)	-	(10,184)
Other items	190	128	(8,269)	(7,951)
Segment earnings (loss) before interest and income taxes	\$ 1,641	\$ 1,705	\$ (10,003)	(6,657)
Interest, net (unallocated)				(2,809)
Recovery of income taxes (unallocated)				2,189
Net loss				\$ (7,277)
Capital expenditures	\$ 4,266	\$ 50	\$ -	\$ 4,316

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited) June 30, 2019

### 17. SEGMENTED INFORMATION (continued)

Six months ended June 30, 2018

Go	lf Club	_					Total
\$	58,463	\$	13,092	\$	-	\$	71,555
(	(47,498)		(11,735)		(1,532)		(60,765)
	10,965		1,357		(1,532)		10,790
	3,180		158		-		3,338
	(6,928)		(1,185)		-		(8,113)
	(2,195)		-		-		(2,195)
	(233)		169		-		(64)
\$	4,789	\$	499	\$	(1,532)		3,756
							(7,508)
							676
						\$	(3,076)
\$	4,248	\$	313	\$	-	\$	4,561
	Go Ope \$ (	(47,498) 10,965 3,180 (6,928) (2,195) (233) \$ 4,789	Golf Club G Operations Op  \$ 58,463 \$	Golf Club Operations         Golf Club Operations           \$ 58,463         \$ 13,092           (47,498)         (11,735)           10,965         1,357           3,180         158           (6,928)         (1,185)           (2,195)         -           (233)         169           \$ 4,789         \$ 499	Golf Club Operations         Golf Club Operations         COPERATION           \$ 58,463         \$ 13,092         \$ (47,498)           \$ (47,498)         (11,735)           \$ 10,965         1,357           \$ 3,180         158           \$ (6,928)         (1,185)           \$ (2,195)         -           \$ (233)         169           \$ 4,789         \$ 499	Golf Club Operations         Golf Club Operations         Corporate Operations           \$ 58,463         \$ 13,092         \$ -           (47,498)         (11,735)         (1,532)           10,965         1,357         (1,532)           3,180         158         -           (6,928)         (1,185)         -           (2,195)         -         -           (233)         169         -           \$ 4,789         \$ 499         \$ (1,532)	Golf Club Operations         Golf Club Operations         Corporate Operations           \$ 58,463         \$ 13,092         \$ - \$           (47,498)         (11,735)         (1,532)           10,965         1,357         (1,532)           3,180         158         -           (6,928)         (1,185)         -           (2,195)         -         -           (233)         169         -           \$ 4,789         \$ 499         \$ (1,532)

### 18. CONTINGENCIES

From time to time, TWC and certain of its subsidiaries, employees, officers and/or directors are defendants in a number of legal actions arising in the ordinary course of operations. In the opinion of management, it is expected that the ultimate resolution of such pending legal proceedings will not have a material effect on TWC's consolidated financial position.

# 19. SUBSEQUENT EVENT

On August 1, 2019, the Company declared a 2 cents per common share cash dividend, payable September 13, 2019 to shareholders of record on August 30, 2019.

# **GOLF CLUB AND RESORT PROPERTY LISTING**

	Championship Golf Holes	Academy Golf Holes	Future Golf Holes	Current Rooms	Surplus Land in Acres
ONTARIO/QUEBEC REGION					
Prestige 1. Greystone Golf Club, Milton, Ontario	18				
2. King Valley Golf Club, The Township of King, Ontario	18	_	_	_	_
3. RattleSnake Point Golf Club, Milton, Ontario	36	9	_	_	_
Hybrid – Prestige	10				
4. Glen Abbey Golf Club, Oakville, Ontario Platinum	18	_	_	_	_
5. Blue Springs Golf Club, Acton, Ontario	18	9	_	_	_
6. Club de Golf Islesmere, Laval, Quebec (a)	27	_	_	_	_
<ol> <li>Club de Golf Rosemère, Blainville, Quebec (b)</li> <li>DiamondBack Golf Club, Richmond Hill, Ontario</li> </ol>	18 18	_	_	_	_
9. Eagle Creek Golf Club, Dunrobin, Ontario	18		_	_	_
10. Emerald Hills Golf Club, Whitchurch-Stouffville, Ontario	27	_	_	_	_
11. Glencairn Golf Club, Milton, Ontario	27	_	_	_	_
12. Grandview Golf Club, Huntsville, Ontario 13. Heron Point Golf Links, Ancaster, Ontario	18 18	_	18	_	_
14. Kanata Golf & Country Club, Kanata, Ontario	18	_	_	_	_
15. King's Riding Golf Club, The Township of King, Ontario	18	_	-	_	_
16. Le Maître de Mont-Tremblant, Mont-Tremblant, Quebec	18	_	_	_	_
17. Rocky Crest Golf Club, Mactier, Ontario 18. The Lake Joseph Club, Port Carling, Ontario	18 18	9	18	_	
19. Wyndance Golf Club, Uxbridge, Ontario	18	9	_	_	_
Gold					
20. Caledon Woods Golf Club, Bolton, Ontario	18	_	_	_	_
<ol> <li>Club de Golf Hautes Plaines, Gatineau, Quebec</li> <li>Eagle Ridge Golf Club, Georgetown, Ontario</li> </ol>	18 18	_	_	_	
23. Glendale Golf and Country Club, Hamilton, Ontario	18	_	_	_	_
24. Greenhills Golf Club, London, Ontario (a)	18	_	_	_	_
25. GreyHawk Golf Club, Ottawa, Ontario 26. National Pines Golf Club, Innisfil, Ontario (a)	36 18	_	_	_	_
27. Station Creek Golf Club, Whitchurch-Stouffville, Ontario	36	_	_	_	_
28. The Country Club, Woodbridge, Ontario (a)	36	9	_	_	_
Hybrid – Gold					
29. Cherry Downs Golf & Country Club, Pickering, Ontario	18 18	9	18	_	_
30. Club de Golf Val des Lacs, Ste. Sophie, Quebec 31. The Club at Bond Head, Bond Head, Ontario (a)	36		_	_	_ _
Hybrid – Silver					
32. Bethesda Grange, Whitchurch-Stouffville, Ontario	18	_	_	_	_
33. Hidden Lake Golf Club, Burlington, Ontario	36	_	_	_	_
Daily Fee 34. Grandview Inn Course, Huntsville, Ontario	_	9	_	_	_
35. Rolling Hills Golf Club, Whitchurch-Stouffville, Ontario	36	_	_	_	_
Muskoka, Ontario Resorts					
36. The Lake Joseph Club, Port Carling, Ontario	_	_	_	25	_
37. Rocky Crest Resort/Lakeside at Rocky Crest, Mactier, Ontario (c 38. Sherwood Inn, Port Carling, Ontario	c) – –	_	_	84 49	_
				4)	
FLORIDA REGION Hybrid – Prestige					
Hybrid – Prestige 1. TPC Eagle Trace, Coral Springs, Florida	18	_	_	_	_
Hybrid – Platinum	10				
2. Club Renaissance, Sun City Center, Florida	18	_	-	_	_
Gold  3 Scenter Golf Club, Sun City Center, Florida	27				
3. Scepter Golf Club, Sun City Center, Florida Hybrid – Gold	27	_	_	_	_
4. Woodlands Country Club, Tamarac, Florida	36	_	_	_	_
4. Woodlands Country Club, Tamarac, Florida Hybrid – Silver					
5. Sandpiper Golf Club, Sun City Center, Florida	27	_	_	_	_
Daily Fee  6. Heron Bay Golf Club, Coral Springs, Florida  7. Palm Aire Country Club (Oaks, Cypress), Pompano Beach, Florida  8. Palm Aire Country Club (Palms), Pompano Beach, Florida  OTHER  Kings Point Golf Club, Sun City Center, Florida (d)  Caloosa Greens Golf Club, Sun City Center, Florida (d)  Highland Gate, Aurora, Ontario (50%)  Falcon Watch Golf Club, Sun City Center, Florida (d)  North Lakes Golf Club, Sun City Center, Florida (d)  King Haven, The Township of King, Ontario	10				
6. Heron Bay Golf Club, Coral Springs, Florida 7. Palm Aire Country Club (Oaks, Cypress), Pompano Beach, Florid	18 la 36	_	_	_	_
8. Palm Aire Country Club (Palms), Pompano Beach, Florida	18	_	_	_	_
other					
Kings Point Golf Club, Sun City Center, Florida (d)	_	_	_	_	51
Caloosa Greens Golf Club, Sun City Center, Florida (d)	_	_	_	_	70
Highland Gate, Aurora, Ontario (50%) Falcon Watch Golf Club, Sun City Center, Florida (d)	<del>-</del>		_ _	_ _	101 116
North Lakes Golf Club, Sun City Center, Florida (d)	_	_	_	_	170
King Haven, The Township of King, Ontario	_	_	_	_	278
Harwood, Montreal, Quebec			_		400
Total 18-hole Equivalent Courses, Rooms, Acres	53.5	3.5	3.0	158	1,186



# CORPORATE DIRECTORY

#### **BOARD OF DIRECTORS**

FRASER BERRILL (c) PATRICK S. BRIGHAM (b, c) PAUL CAMPBELL (b, c) JOHN LOKKER (a) SAMUEL J.B. POLLOCK (a, b) ANGELA SAHI (a) K. (RAI) SAHI **DONALD TURPLE** (a) JACK D. WINBERG (b, c)

- (a) Audit Committee
- (b) Corporate Governance and Compensation Committee
- (c) Environmental, Health and Safety Committee

#### **OFFICERS**

#### K. (RAI) SAHI

Chairman, President and Chief Executive Officer

#### **ANDREW TAMLIN**

Chief Financial Officer

#### **ROBERT VISENTIN**

Senior Vice President, Investments

#### **ROBERT WRIGHT**

Vice President

#### **JOHN A. FINLAYSON**

Chief Operations Officer, Canadian Golf Operations Vice President, Florida Golf Operations

### **JAMIE KING**

Vice President, Sales, Canadian Golf Operations

#### **BRENT MILLER**

Vice President, Corporate Operations and Member Services, Canadian Golf Operations

#### **CORPORATE INFORMATION**

#### **EXECUTIVE OFFICE**

15675 Dufferin Street King City, Ontario L7B 1K5 TEL: (905) 841-3730 FAX: (905) 841-1134

#### WEB SITES

twcenterprises.ca clublink.ca

#### **INVESTOR RELATIONS**

Contact: Andrew Tamlin Tel: 905-841-5372 Email: atamlin@clublink.ca

#### **BANKERS**

HSBC Bank Canada HSBC Bank USA

#### **AUDITORS**

Deloitte LLP

#### STOCK EXCHANGE LISTING

Common shares: TSX: TWC

### TRANSFER AGENT

AST Trust Company (Canada) P.O. Box 700, Postal Station B, Montreal, QC H3B 3K3 Tel: 416-682-3860

Toll Free (North America): 1-866-781-3111

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